

Multnomah County Local Budget Law Training

8:30 AM, January 24, 2022

Tax Supervising and Conservation Commission

Allegra Willhite, Executive Director Tunie Betschart, Budget Analyst



Everyone

Welcome & Introductions (10 min) Everyone What is the Tax Supervising and Conservation Commission? (5 min) 8:40 Allegra 8:45 Budget Law Basics (25 min) Allegra Proposed Budget – What is it and Estimating Resources (30 min) Allegra 9:35 Everyone Proposed Budget – Estimating Requirements & Balancing the Budget (20 min) Allegra 10:00 Tips on Forecasting (30 min) Metro Staff Approved Budget and the Budget Committee (20 min) Tunie 10:30 10:50 TSCC Review of Approved Budget (10 min) Allegra Adopted Budget (10 min) Allegra Break 11:15 Everyone Post-Adoption Changes (10 min) Allegra 12 Frequently Asked Questions about Local Budget Law (35 minutes) Allegra 12:10 Resources/Questions (10 minutes) Everyone

Today's Agenda

12:20

Wrap Up

What is the Tax Supervising and Conservation Commission?



What is the TSCC?

- Created by the Legislature in 1919 to monitor Multnomah County local government budgets, taxes, and debt
- State agency with five commissioners appointed by the governor
- Limited authority role is primarily advisory and consultative
- Duties:
 - Review and certify member district budgets
 - Hold hearings on member budgets and tax measures
 - Advise districts on Oregon Local Budget Law
 - Prepare annual report documenting district budgets & debt
 - Provide information to the public
 - Investigate claims of budget law violations

ADVOCATE

We hold public hearings to engage with elected officials and advocate for the public interest in spending of taxpayer dollars.

TRAIN

We support and train local jurisdictions to adhere to local and state budget law.

INFORM

We publish an annual report that informs the public on local government budgets, indebtedness, and property taxes.

REVIEW

We analyze, review, and certify budgets to ensure adherence to state budget law.



Membership

Taxing districts primarily located in Multnomah County
[43 eligible districts - 36 are members]

Required for districts serving populations of more than 200,000 Optional for districts serving populations of fewer than 200,000

Limited membership option also available



Budget Law Basics



Why Create A Budget?

We create a budget in order to identify appropriations.

Appropriations are the legal authority to spend public money



Legislative Intent of Oregon's Local Budget Law (ORS 294.321)

- ▶ To establish standard procedures and process
- To describe programs and policies
- ▶ To estimate revenues and expenditures
- To create transparency through community member input and involvement
- ▶ To provide control from overspending
- To tell the financial story in standardized format



Pop Quiz: What is a Budget?



- a) A financial plan
- b) A way to prioritize spending
- c) A tool to monitor expenditures
- d) An estimate of income and expenditures for a set period of time
- e) The basis used to establish appropriations (legal spending limits)
- f) All of the above



How to Create A Budget?

All local governments use a standard system as laid out in:

Oregon Revised Statutes 294.305-565
Oregon Administrative Rules 150-294-0300-0550



There's help!

- <u>TSCC Budget Manual for Local Governments in Multnomah</u> <u>County</u>
- DOR Local Budget Law Manual
- TSCC website: www.tsccmultco.com/training



Why follow budget law?

- If your district does not follow local budget law your district cannot levy taxes or expend money. 294.338(1)
- An improperly adopted property tax is voidable. 294.461
- Spending money in excess of the amounts provided by law, or for a different purpose than provided by law is illegal. 294.100(1)
- Any public official (who does so) shall be civilly liable for return of the money... 294.100(2)



To Summarize...

- Budget law is built with transparency in mind.
- Budget is used to justify your appropriations.
- Statutes and admin rules are your guide.

13



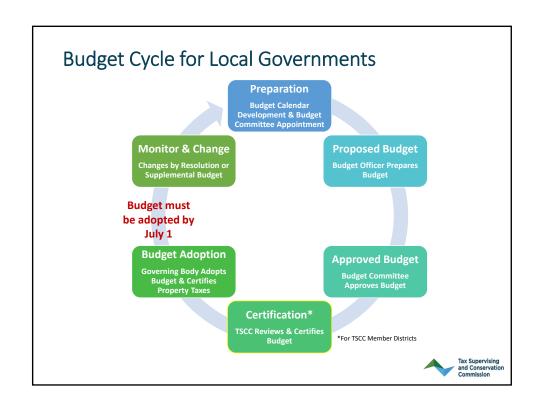
Budget Cycles for Governments GOVERNEED CYCLE To Supervising and Conservation Commission

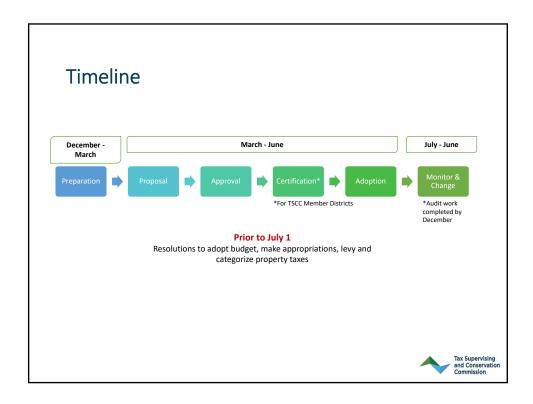
Who Creates A Budget?

The budget is:

- Prepared & Proposed by Staff
 - ➤ Modified & Approved by the Budget Committee
 - Modified & Adopted by the Governing Board







Budget Prep: Appointing Budget Officer and Creating Budget Calendar

- Budget Officer appointed by governing body or outlined in district charter
- Prepared by the Budget Officer
- Includes:
 - · Timing of Proposed, Approved and Adopted Budgets
 - · Scheduled meetings and hearings
 - Dates of required notices (Budget Committee and Public Hearing)
 - TSCC and other filing requirements
 - · Tax elections, if necessary

Goal is to ensure all steps are completed prior to July 1



Budget Prep: Appointing Budget Committee Members

- The Budget Committee a local government's "fiscal planning advisory committee" (Local Budgeting Manual).
- Members must be qualified voters in the district.
- Districts over 200,000 in Multnomah County can have their governing body serve as budget committee (more on that later).
- ORS 329.711 School district budget committees must fill at least one vacancy with member of educational equity advisory committee.



Budget Terms

Resources and Requirements

Resources: All sources of available funds, including beginning fund balance and transfers in from other funds

Requirements: all expenditures, as well as other obligations that must be planned for but may not actually be spent

Revenues and Expenditures

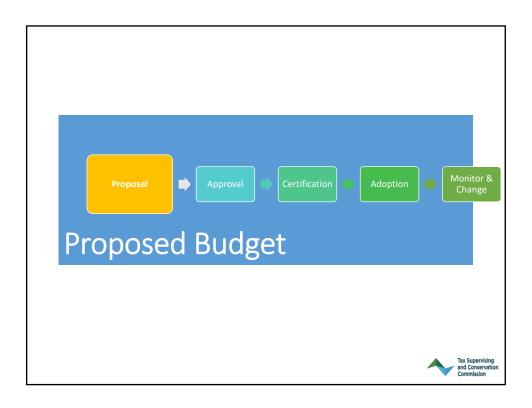
Revenues: sources of new money anticipated to be received in the coming year

Expenditures: money expected to be spent in the coming budget year

Appropriations

Your legal spending authority. The budget is the basis for appropriations. Appropriations establish spending limits.





What is the Proposed Budget?

- Budget Message
- Budget Detail Sheets
- · Whatever else the district would like to include



Proposed Budget - Budget Message (294.403)

- 1) Explains budget document
- 2) Describes proposed financial policies for ensuing year
- 3) Describes important features of the budget document
- 4) Notes salient changes in appropriation and revenue items
- 5) Explains major changes in financial policies
- 6) Notes changes in method of accounting and the impact

Prepared at direction of CEO or Presiding Officer

Presented to Budget Committee with budget document

@ Committee's first meeting



Proposed Budget – Detail Sheets

2019-20	2020-21	2021-22 Revised	Line Item		2022-	-23 Budget	
Actual	Actual	Budget	Line item	FTE	Proposed	Approved	Adopted
\$	\$\$	\$\$\$	Wages	10	\$\$\$\$		

Matches numbers from respective year's audit or ACFR Adopted budget as modified by post-adoption changes

The Proposed Budget as prepared by the Budget Officer for presentation to the Budget Committee



OR B-1					RESERVE FUND	Year this reserve fund will	he muleum to be continued	and or shallshad
		ablished by resolution / or			RESOURCES AND REQUIREMENTS			
		ablished by resolution / or 019 _ for the following spi			RESOURCES AND REQUIREMENTS	Date can not be more than Review Year:2029-21		nent.
	Fund Money for Future S		ecined purpose:		Storm Drain Reserves Fund	Review Year: 2029-2	City of Maywood P	
ner i	-und Money for Fullitle S	iom Lirains		_	(Fund)	/Nom	e of Municipal Cor	
т		Historical Data			(Fullu)			122-2023
h	Act		Adopted Budget	1	DESCRIPTION	Proposed By	Approved By	Adopted By
Г	Second Preceding	First Preceding	This Year	l	RESOURCES AND REQUIREMENTS	Budget Officer	Budget Committee	Governing Body
L	Year _2019-2020	Year 2020-2021	2021-2022				-	
					RESOURCES			
4	152,713	136,112	116,000		Cash on hand* (cash basis) or	101,000	101,000	101,000
2					Working Capital (accrual basis)			
3					Previously levied taxes est to be received			_
4	2,719	833	1,000		Interest	0	0	0
	0	20,000			Transferred IN, from General Fund	20,000	20,000	20,000
3	0	0	0	6.	Repayment of Bank Fees	0	0	0
4				7				
1	455.400	450.045	470.000	8	T	404.000	404.000	101 000
9	155,432	156,945	172,000		Total Resources, except taxes to be levied	121,000	121,000	121,000
) (1				10.				
,	155,432	156,945		11.				
-			1/2,000	12.	TOTAL RESOURCES	121,000	121,000	121,000
3	0	0		13	REQUIREMENTS	0	0	0
1	0	0		14		0	0	0
1	19.320	40.761	50.000		. Maintenance/Repairs	40.000	40.000	40.000
3	19,320	40,761	50,000	16	. Maintenance/Repairs	40,000	40,000	40,000
+				17	. CAPITAL OUTLAY:	_		
1	0	0	20.000	18		20.000	20.000	20.000
1	Ü	·	20,000	19	opgrades	20,000	20,000	20,000
+				20				
ít				21				
t				22				
3				23				
Ī				24				
5				25				
3				26				
7	19,320	40,761	70,000		. TOTAL EXPENDITURES	60,000	60,000	60,000
3	136,112	116,184	102,000	28.	RESERVED FOR FUTURE EXPENDITURE	61,000	61,000	61,000
9	155.432	156,945	470.000		. TOTAL REQUIREMENTS	121,000	121,000	121.000

Proposed Budget Steps

- Estimate Resources
- Estimate Requirements
- Balance Budget



Budgeting by Fund

Local governments are required by ORS 294.333 to maintain accounting records by fund, using a cash, modified accrual, or accrual basis of accounting.

A Fund is a fiscal and accounting entity with *self-balancing* accounts to record cash and other financial resources, related liabilities, and balances and changes, all segregated for specific, regulated activities and objectives.



Funds

General Fund All Other Funds

Unrestricted Restricted Revenues Revenues

Discretionary

Restrictions set by:

Law

Spending Contracts

Board Policy

Ixqq#hilqlwlrqv#UDqp lq#xdnv#8305<703753



Fund Types

General Fund

Revenue from permanent rate, local option levy for operations, interest and other charges/fees received to cover general operations with no restrictions on how resources are used

Capital Project Fund

Revenue from GO bonds proceeds, local option levy for capital projects or grant monies to finance a capital project.

Special Revenue Fund

Dedicated to local option levy money, specific purpose grants, or other money required to be segregated by statute, charter, or terms.

Debt Service Fund

Revenue comes from special property tax levy (such as Revenue Bonds or GO bonds) to budget for payment of principal and interest on long-term debt.

Source: Oregon Department of Revenue, Proposing the Budget Training Presentation



Fund Types

Internal Services Fund

Revenue from services provided from one department to another department. ex. Fleet Management.

Trust & Agency Fund

Grants, gifts or transfers from general fund received in a fiduciary capacity to be used for a specified purpose.

Enterprise Fund

For revenue received in fees or charges used to cover expenses of a business type entity such as running a parking garage or pool.

Reserve Fund

Transfers from general funds or grants used to accumulate money for financing the cost of a service, project, property or equipment. Resolution required to create fund.

Source: Oregon Department of Revenue, Proposing the Budget Training Presentation



Pop Quiz!

By law, what is required for the Proposed Budget?

- a) Budget Detail Sheets
- b) Budget Message and Budget Detail Sheets
- c) Budget Message, Budget Detail Sheets, and Fund Descriptions



Step 1: Estimating Resources

Resources Classification System

	Category	Line Items
	Beginning Fund Balance	Beginning Fund Balance
		Current Year Ptaxes
		Fees, Licenes, Fines, etc
	Revenues	Federal State and all other grants, etc
Resources		Debt Proceeds
Resources		All other sources
		From Water Fund
	Transfers In	From IT Fund
	Transiers iii	Sewer fund loan repayment
		Internal Service Reimbursements



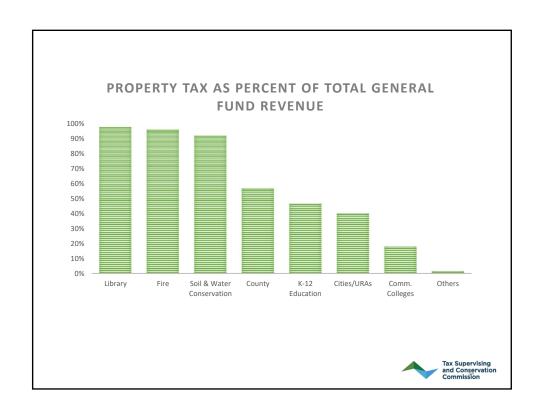
Beginning Fund Balance

Estimating Beginning Fund Balance (BFB):

Current cash on hand

- + Estimated revenue from today to June 30th
- Estimated expenditures from today to June 30th
- Estimated BFB for start of upcoming fiscal year







Estimating Resources

Estimating Property Taxes

Rate-Based Levy

[Permanent Levies & Local Option Levies, e.g. \$5.2781 & \$1.99]

Assessed Value x Rate = Taxes Levied

Dollar Amount Levy

[GO Bond Levies, e.g. \$136 million]

Tax Levy Types

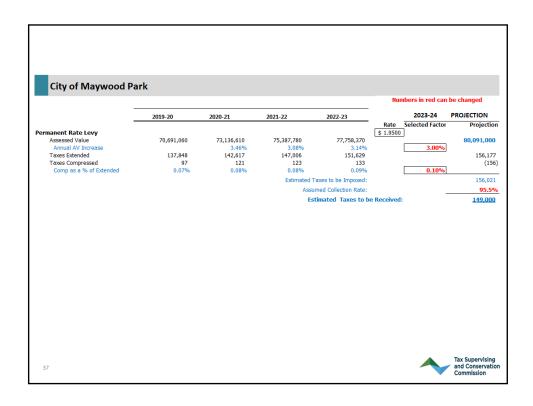
Permanent Levy
Permanent Tax Rate

Local Option Levy For operations (5 yr limit) or capital

projects (10 yr limit)

General Obligation
Bonds
Capital Costs





Estimating Property Taxes: Rate-Based Tax Levies \$30,000,000 Last Year's Assessed Value Estimated Annual AV Increase 3.0% \$30,900,000 Projected AV \$30,900,000 Projected AV Permanent Tax Rate (\$1.5985 per \$1,000) .0015985 \$49,394 Taxes Extended \$49,394 Taxes Extended 320 Compression \$49,074 Estimated Taxes to be Imposed \$49,074 Estimated Taxes to be Imposed 94% **Assumed Collection Rate** \$46,130 Estimated FY 22-23 Taxes to Be Received

Estimating Compression & Collection Rate

Taxes Extended
- Compression
Taxes Imposed

Total Compression Loss for Multnomah County Districts in 22-23 = 4%

Taxes Imposed x Collection Rate Taxes Budgeted

Average
Collection Rate
for past 10 years
= 95.5%

Data sources: Multnomah County Assessor (compression) and DOR Oregon Property Tax Statistics Report (collection rate)



Estimating Property Taxes: Dollar Amount Tax Levies

Calculating Taxes to be Levied

Example:

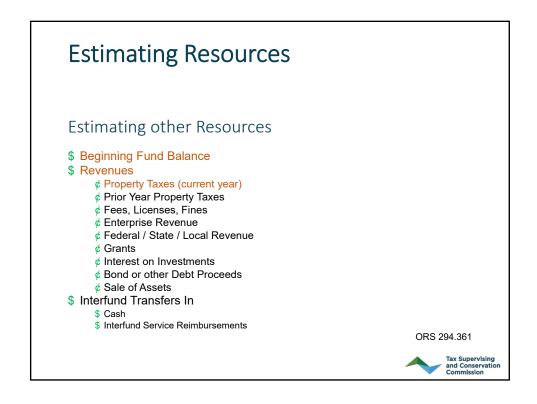
Total Debt Service Requirements \$ 60,000 Less Resources On Hand - \$ 10,000 Equals Taxes Needed = \$ 50,000

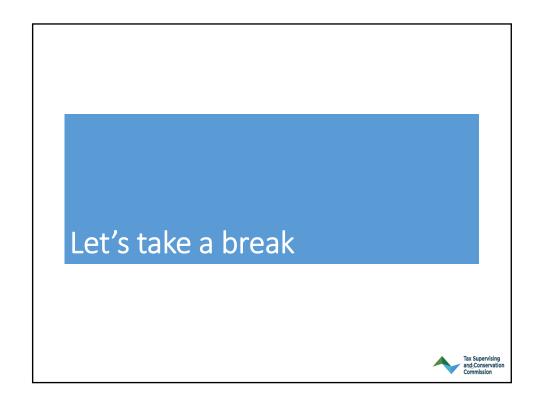
Divided by Collection Percent .958 **Equals Tax Levy** = \$53,236

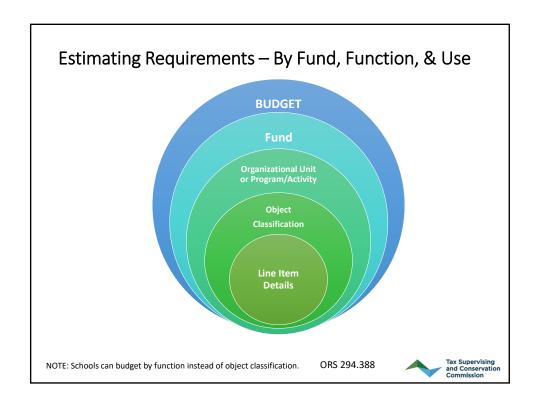
Levy to Approve & Certify: \$53,236



GO Bond Fund Calculator		Questions?	Contact TSCC st	aff for assistance	e, we're here to	help.	
STEP 1 - Estimate FY 2023-24 BFB							
Estimated Beginning Fund Balance Calculator							
Current Cash	800.000		Analytical chec	k: Does your est	imated RFR mat	ch	_
Estimated Resources for Rest of Current FY	2,450,000			u need for debt			
Debt Payments to be Paid in the Rest of Current FY	2,500,000			erty taxes in the			
Total Estimated Beginning Fund Balance	750,000		year?	,	aproning saug		
STEP 2 - Use Debt Schedule to Understand Pay	······································						
STEP 2 - OSE DEBT Schedule to Oriderstand Pay	ments						
For the Year You Are Budgeting:							
To the real rourse bangeting.	Date	Principal	Interest	Total			
Payment 1	11/15/2023		600,000	600,000			
Payment 2	6/1/2024	1,700,000	600,000	2,300,000			
	Total FY 23-24	1,700,000	1,200,000	2,900,000			
For the Following FY:							
Payments Due On or Before December 15*	11/15/2024		600,000	600,000			
Payment Due After December 15		1,700,000	600,000	2,300,000			
	Total FY 24-25	1,700,000	1,200,000	2,900,000			
*Review your historic property tax reciepts to be	tter understand at	t what date	you will receive	the p. tax am	ount necessary	to cover debt	paymen
STEP 3 - Build Your Budget (Fill in Green Boxes	in Column C)						
Estimated Beginning Fund Balance	750.000		Current Cash C	n Hand + Est. Re	s - Est. Rea.		
Prior Year Taxes	165,000			al data to inform			
Interest earned	20,000			al data to inform			
Total Resources Other Than Current Yr Taxes	935,000		Auto-calculate				
Taxes Necessary to Balance	2,565,000		Amount to buc	lget for property	taxes to be rec	eived in the	ocomina l
Taxes Necessary to balance	2,303,000		Amount to but	iget joi propert	tuxes to be reci	erveu iii tiie uj	coming r







Org Unit Definition – Admin Rule 150-294-0320

An organizational unit is an administrative subdivision of a municipal corporation accountable for specific services, functions, or activities.

Example 1: Cities may allocate expenditures within the general fund to organizational units such as: City Recorder, Police Department, Fire Department, Library, etc.

Example 2: Counties may allocate expenditures within the general fund to organizational units such as: Assessor's Office, Treasurer's Office, Clerk's Office, Health Department, etc.

Example 3: For municipalities other than cities or counties, the governing body may identify organizational units within the general fund by the responsibilities assigned, e.g., General Administration, Plant Maintenance, etc.



Program/Activity Definition – ORS 293.311

A program is a group of related activities aimed at accomplishing a major service or function [ORS 294.311(33)].

Programs could include services and functions such as: fire protection, water, sewers, road maintenance, etc.

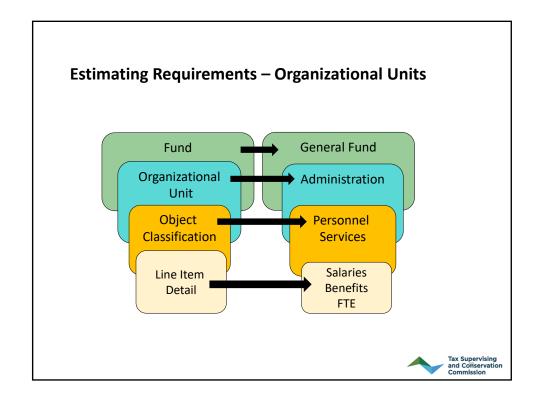
Most special districts are formed to provide just one or two major services. The budgets of these districts are considered program budgets unless one or more of the funds are organized by organizational unit.

School budgets that are organized according to the classification of accounts in the "Oregon Department of Education's Program Budgeting and Accounting Manual for School Districts" are considered program budgets.



How we organize budget requirements matters because it ties to the appropriation schedule in the budget resolution, your legal spending authority.





Estimating Requirements – By Fund, Function, & Use

Requirements Classification System

LINE ITEM	OBJECT CLASSIFICATION	CLASSIFICATION TYPE
Wages		
Benefits		
Pension	Personnel Services	
Insurance		
FICA		
Professional Services		Expenditures
Utilities		Expenditures
Office Supplies		
Travel & Meetings		
Property Maintenance	Materials & Services	
Capital Projects	Capital Outlay	
Debt Service	Debt Service	
Transfers to Other Funds	Transfers Out	Transfers Out
Contingency	Contingency	Contingency
Ending Fund Balance	Ending Fund Balance	Ending Fund Balance

^{*}These object classifications are typically allocated to an organizational unit or program/activity.



Estimating Requirements - Personnel

Personnel Cost budget must include FTE

General Fun	ıd – Administ	ration						
REQUIREME Personnel S								
	FY 2019-20 Actual	FY 2020-21 Actual	FY 2021-22 Revised	FY 2022-23 Proposed	FY 2022-23 Approved	FY 2022-23 Adopted	FTE	
Full-time Salaries	100,000	110,000	112,000	115,000	0	0		2.00
Employee Benefits	2,000	2,100	2,500	3,000	0	0		
FICA	7,000	7,200	7,300	7,500	0	0		
Pension	40,000	41,000	41,500	42,000	0	0		
Insurance	30,000	32,000	34,000	35,000	0	0		
Total Personnel Services	179,000	192,300	197,300	202,500	0	0		



Estimating Personnel Services

Estimates of expenditures for personnel services must include for each organizational unit or activity the total budgeted cost of all officers and employees and the number of related full-time equivalent positions.

Current salaries/salary ranges not required to be in budget document but must be available upon request.

ORS 294.388(5)



Estimating Requirements

Estimating Other Expenditures

- Materials & Services
- Capital Outlay (can be allocated or not allocated)
- Special Payments (not allocated)
- Debt Service (not allocated)



Estimating Materials & Services

State of Oregon CPI Projection

All Urban Consumers, West Region (All Items)

2023 4.7%

2024 2.8%

2025 2.5%

CPI-W West-Size A https://data.bls.gov/cgi-bin/srgate



Estimating Capital Outlay

Assets with an initial life exceeding one fiscal year, with a minimum value determined by governing board.

Can be Allocated or Unallocated ORS 294.388(3)

Requirer	nents Classific	ation System					
Fund: General Fund							
Admin Svcs	Cap Outlay	Office Furn					
Aumin Svcs	Cap Outlay	Vehicles					
Public Safety	Multiple	Multiple					
Cap Outlay Unallocated	Cap Outlay	New City Hall					



Estimating Requirements

Estimating requirements not allocated to organizational unit or program/activity

- Transfers Out
- Contingencies
- Reserved for future expenditures
- Unappropriated fund balance

Object Classification	Expenditure or Requirement?	Allocated or Not Allocated to an Organizational Unit or Activity?
Personnel Services		
Materials & Service		Usually Allocated
Capital Outlay	Expenditure	
Special Payments		
Debt Service		
Transfers (Out)		
Operating Contingency		Not Allocated
Reserves for future expenditure	Requirement	
Unappropriated Ending Fund Balance		



Estimating Special Payments & Debt Service

Special Payments – includes payments of taxes, passthrough fees or charges, grants to other organizations, and other expenditure that do not fit in the other expenditure categories (Object classifications section of Local Budgeting Manual)

Debt service – estimates must include separate amounts for principal and interest for each bond issue in each fund.

ORS 294.388(6)



Estimating Contingencies

"The estimate for a fund may include an estimate for general operating contingencies". 294.388(7)

An operating contingency is for expenditures in "operating funds" that "cannot be foreseen and planned in the budget" and should be based on prior history or risk analysis. OAR 150-294-0430

There is no limit on how much can be budgeted as contingency.

No Contingencies in Debt Service Funds!



Estimating Reserved for Future Expenditures & Unappropriated Ending Fund Balance 150-294-0440

Reserved for Future Expenditures OAR 150-294-0350

- Can be budgeted in a Reserve Fund and is for funds "saved" for use in future fiscal years.
- Not included in appropriations, but can be appropriated using a supplemental budget if need arises.

Unappropriated Ending Fund Balance OAR 150-294-0440

- Set-aside for next year's working capital prior to receipt of revenues sufficient to meet expenditures.
- Cannot be spent during the year except in specified situations.

Pop Quiz

For personnel services, what are you required to include in your budget detail sheets?

- A. Full Time Equivalent amounts (FTE)
- B. A list of individual positions
- C. Salary ranges for each positions



Reminders on Requirements:

- Personnel Services: Individual positions do not need to be listed in budget, roll them up to a wages line item. Include Full Time Equivalent (FTE) tally.
- Capital Outlay: The district determines what qualifies as a capital expenditure. Document that decision in financial policies.
- **Debt Service:** Budget must show separate amounts for principal and interest 294.388(6)
- Contingency: In operating funds only, no limit on size, but cannot be used for expenditures-must be transferred to an expenditure line item. (OAR 150-294-0430 and ORS 294.463(2))
- Ending Fund Balance: not an appropriation. Use is severely restricted. (OAR 150-294-0440)



And now we balance!

61

Resources & Requirements

Each fund must be balanced

Resources = Requirements

REMEMBER

- · Resources are budgeted by fund and source
- Requirements are budgeted by fund, function, and use
- Budget numbers are good faith effort estimates
- · Negative resource amounts are contrary to statute

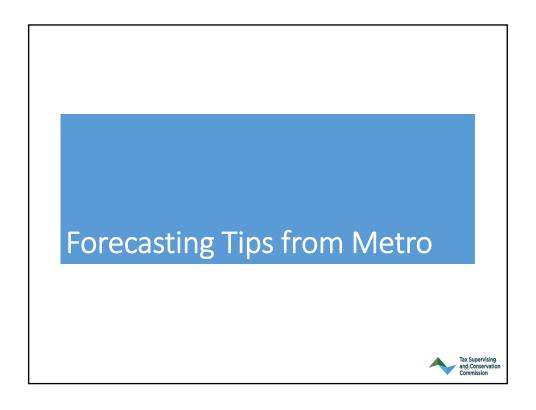


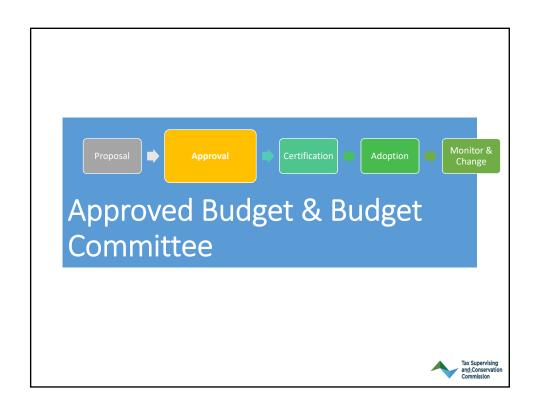
2020 - 2021 Fiscal Year Annual Budget						
Federal Funds						
			Revised	Proposed	Approved	Ado
	Actual	Actual	Budget	Budget	Budget	В
	2017-18	2018-19	2019-20	2020-21	2020-21	20
RESOURCES						
Beginning Fund Balance	\$ 7,725	\$ 7,725	\$ 7,726	\$ 7,726	\$ 7,726	\$ 7
Revenues						
Federal Sources						
4500 Restricted Pass-Thru State	369,842	408,594	302,284	269,983	269,983	269
Total Federal Sources	369,842	408,594	302,284	269,983	269,983	269
Total Revenues	369,842	408,594	302,284	269,983	269,983	269
TOTAL RESOURCES	\$ 377,567	\$ 416,319	\$ 310,010	\$ 277,709	\$ 277,709	\$ 277
REQUIREMENTS						
Expenditures by Function						
Instruction						
1200 Special Programs						
1250 Less Restrictive Programs	231.947	240.932	159,787	167,280	158.835	158
1272 Title I	137,895	125,882	122,497	78,710	87,155	87
1299 Other Designated Programs		32,328	10,000	10,000	10,000	10
Total Instruction	369,842	399,142	292,284	255,990	255,990	255
Support Services						
2200 Instructional Staff Support						
2210 Improvement Of Instruction		1,999		3,000	3,000	3,
2240 Instructional Staff Developmnt		7,453	10,000	10,993	10,993	10
Total Support Services		9,452	10,000	13,993	13,993	13
Total Expenditures	369,842	408,594	302,284	269,983	269,983	269,
Contingency						
03 Federal Funds			7,726	7,726	7,726	7
Total Contingency			7,726	7,726	7,726	7
SUBTOTAL	369,842	408,594	310,010	277,709	277,709	277
Ending Fund Balance						
03 Federal Funds	7,725	7,725				
Total Ending Fund Balance	7,725	7,725		-	-	
TOTAL REQUIREMENTS	\$ 377,567	\$ 416,319	\$ 310,010	\$ 277,709	\$ 277,709	\$ 277

Tips on releasing the Proposed Budget document

- At a minimum, proposed budget consists of the detail budget sheets and budget message (ORS 294.403)
- May be provided to members of the Budget Committee prior to first meeting for informational purposes only, (i.e. no deliberations)
- When given to Budget Committee it becomes a public document and a copy must be filed in the office of the municipal corporation for public inspection
- Means of duplication must be available to public. (District may charge reasonable fee for photo copies).







Getting the Budget Approved: The Budget Committee

Only in Multnomah County:

Large Districts serving populations <u>over</u> 200,000 **Governing Board is Budget Committee**

Small Districts serving populations <u>under</u> 200,000 **Citizen Budget Committee**



Budget Committee Membership For Small District

- >Governing body and equal number of appointed electors
- Serve three year terms (four year terms if biennial budget)
 - ❖If unable to find a willing number of appointive members, those who are willing to serve act along with the governing body
- ➤ All have equal authority
- ➤ Serve without compensation





Budget Committee Membership For Large District

- ➤ Governing body acts as the budget committee, without appointed citizen members.
- ➤ Governing body may choose, by Resolution, to appoint citizen members to the budget committee.
- Governing body of a city with a population in excess of 400,000 serves as the budget committee for the city's urban renewal agency.





Notice of Budget Committee Meeting

Important step in the budget process:

- ➤ Seeks public input
- >Informs the public of the budget committee meeting(s)

Notice must contain the following items:

- >Purpose (receive budget message and budget document)
- ➤Date(s)
- **≻**Time
- >Location(s) of the budget committee meeting(s)
- ➤Where the public can inspect the budget
- >When questions and comments will be received from the public (can be either at first meeting or subsequent meeting).



Notice of Budget Committee Meeting (cont.)

Four Publication Methods

1) Printing twice in newspaper



2) Posting notice on the district's website in a "prominent manner" AND Printing once in the newspaper 5-30 Days before meeting



- 3) Mail to each address
- 4) Hand delivery to each street address





Notice of Budget Committee Meeting (cont.)

More than one meeting:

- all meeting dates/times/locations can be included in first notice
- or meetings subsequent to first meeting can be noticed the same as regular meetings

<u>First notice</u> must include the <u>meeting date</u> at which public comment and <u>questions will be taken</u>.

PUBLIC PARTICIPATION IS A VERY IMPORTANT PART OF THE BUDGET PROCESS.



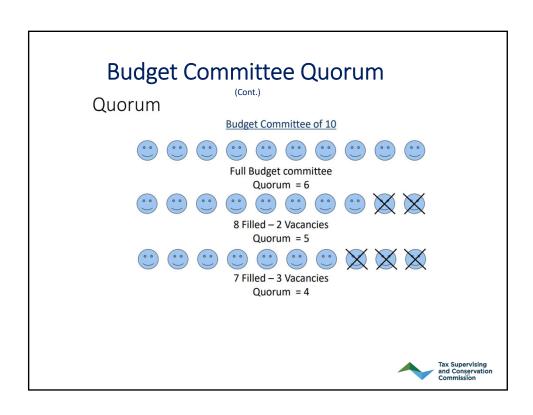
Budget Committee Quorum Rules

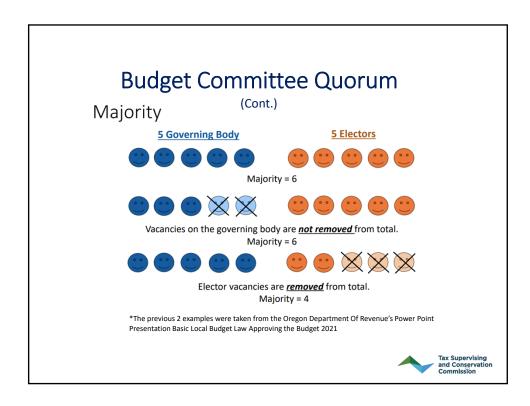
The budget committee must have a quorum present in order to conduct a meeting or take action.

- Quorum is more than half the number of the membership
- Takes majority of <u>membership</u>, not just majority of those present, voting in the affirmative to approve any motion









Budget Committee Duties

The committee's primary objectives are to:

- Receive the budget document
- · Receive the budget message
- Hear and consider public comment

"The Budget Committee may not deliberate on the budget document before the first meeting." ORS 294.426(6)(a)





Budget Committee Duties (cont.)

- Establish resources & expenditures for each fund
- Approve the budget

Here is an example of motion approving the budget:

- I move that the Fall City Budget Committee approves the 2023-24 fiscal year budget in the amount of \$32,000,081 as amended."
- Specify the maximum ad valorem (property tax) rate or dollar amount for each fund that receives property taxes.

Here is an example of motion setting the tax limits:

 I move that the Sun City budget committee approve the property tax for fiscal year 2023-24 at the rate of:

\$4.1523 per \$1,000 AV for the permanent rate tax levy \$0.1800 per \$1,000 AV for the local option levy. and \$345,698 for the general obligation bond levy





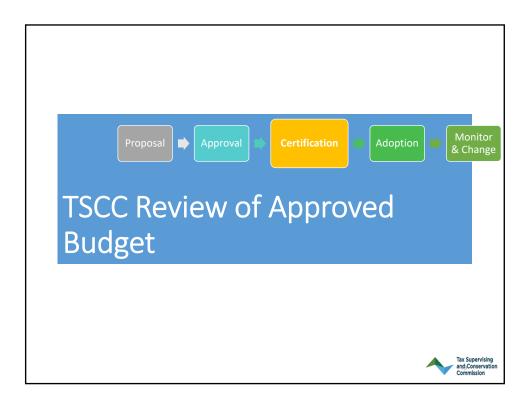
Budget Committee Duties – Budget Approval

- Committee Duties are complete once they approve budget.
- Budget staff will complete the Approved Budget column.

2020-21	2021-22	2022-23 Revised	Line Item		2023-	24Budget	
Actual	Actual	Budget	Line item	FTE	Proposed	Approved	Adopted
\$	\$\$	\$\$\$	Personal Services	10	\$\$\$\$	\$\$\$\$	

The budget committee may meet from time to time at its discretion 294.428 (2)





Why a TSCC Review?

- 1. TSCC is required by state law to review the Approved Budgets of member jurisdictions.
- 2. TSCC review is a good opportunity for a second look at your budget.
- 3. TSCC maintains all budget information by fund and by district in its database system, which is used to create the state law required Annual Report.



TSCC Review Requirements

Member Districts Send TSCC:

- Approved Budget Checklist (on TSCC website)
- · Approved budget document
- Budget Message
- Budget Committee Meeting Notice
- Minutes and resolutions from the Budget Committee Meetings



What Does TSCC Review?

Some of the items we look for:

- ☐ Is each fund balanced in all four years?
- Do the actual expenses for prior years balance to the audit?
- □ Are the current and prior year property tax collections reasonable?
- Do the GO debt service payments balance to the debt service schedules?
- ☐ Is the GO debt service fund balance unnecessarily high?



TSCC Approved Budget Review

TSCC reviews the budget materials and provides a written review to Commissioners, along with any objections or recommendations it has with respect to the budget.

Recommendation

A notice that something in the budget/spending process was done incorrectly or could be improved.

Objection

Notice of something incorrect in the budget. Must be fixed prior to adoption.



TSCC Budget Review: Recommendations & Objections

Common Errors Generating Recommendations

Repeated over-expenditures in prior years Improper meeting notice

Common Errors Generating Objections

An excessive fund balance in GO Bond fund Having a contingency in a non-operating fund



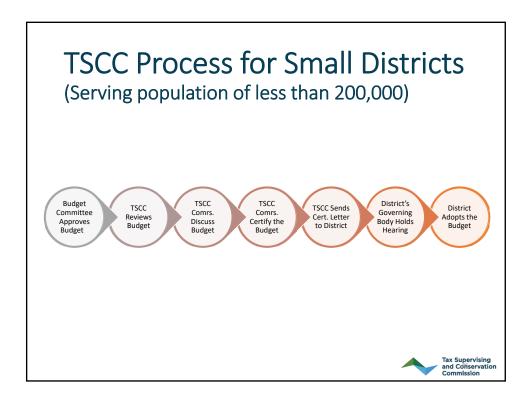
TSCC Certification Letter

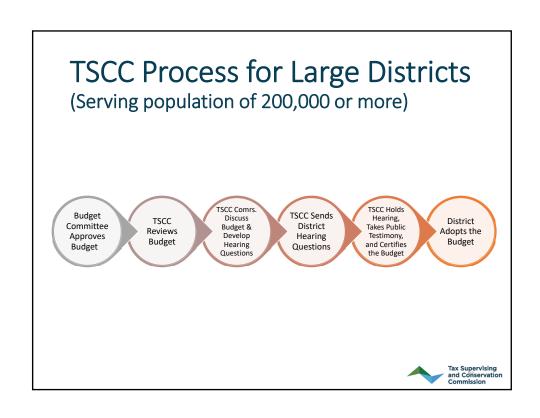
Following budget review and discussion with the Commissioners, TSCC will send member districts a letter certifying any recommendations and/or objections the commission has to budget or budget process.

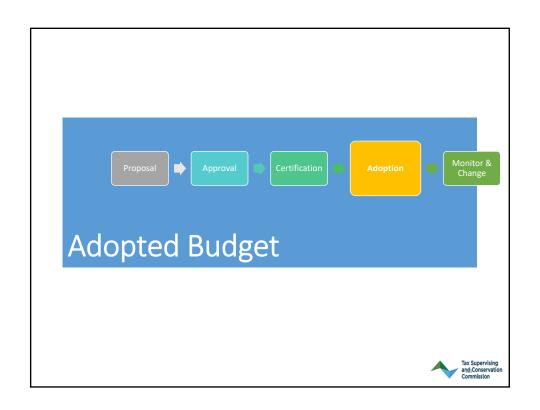
This letter is acknowledged and discussed at the district's Budget Hearing.

Districts should respond to the recommendation or objection as requested in the letter.









Getting to Budget Adoption

- 1. Prepare financial summary of Approved Budget ORS 294.438
- 2. Schedule and notice a budget hearing ORS 294.438
- 3. Hold public hearing to accept comments from the public ORS 294.453
- 4. Discuss TSCC review and certification for member districts
 ORS 294.645
- 5. Use a Budget Resolution to adopt the budget ORS 294.456



Small TSCC Districts

Budget Hearing Notice & Process

- District publishes a notice of the hearing as described in ORS 294.438
 - ▶ Use DOR form LB-1, CC-1, UR-1, or ED-1
- District conducts the public hearing
- Any person may appear for or against any item in the approved budget document



Large TSCC Districts

Budget Hearing Notice & Process

- District publishes a notice of the hearing with a streamlined, summary format. ORS 294.448(2)
- TSCC Commissioners conduct the public hearing*
- Any person may appear for or against any item in the approved budget document

*District is responsible for noticing the hearing



The TSCC Budget Hearing

The TSCC Commissioners seek information from the board and staff.

- How are the budget priorities manifested in the budget?
- How do staffing increases or decreases impact the budget?
- Are performance measures being met over time?
- What are the budget impacts of new legislation?
- How is the district gathering and using community feedback?

Hearings are public and must be noticed properly by the district. Community members can testify at these hearings.



Budget Hearing Tips

You Must Have Quorum: To hold a <u>budget hearing</u> the majority of the total governing board membership must be present. To take any action requires the affirmative vote of a majority of the total governing board. Majority is defined as one more than half unless otherwise specified by law. OAR 150-294-0480

Holding Meetings Virtually: HB 2560 took effect January 1, 2022, requiring governing bodies to make meetings accessible remotely when possible. Whether meeting is in-person or remote, you must allow for public participation and state the method or participation in your hearing notice.





Role of Governing Body

Governing body to adopt budget, make appropriations, declare and categorize tax
294.456

- (1)(b) The governing body may amend the budget estimates and property tax amount or rate in the budget document before or after adoption (but before new fiscal year starts)
- (1)(c)(A) The amount of estimated expenditures for each fund in an annual budget may not be increased by more than \$5,000 or 10% of the estimated expenditures, whichever is greater.*
- (1)(c)(C) The tax levy rate or amount approved by the budget committee cannot be increased.

 $\ ^*$ To make a change more than 10%, you must publish a new financial summary and schedule and notice a new budget hearing.



So what does the Resolution do?

Adopts the Budget, Makes Appropriations, and Levy & Categorize Taxes

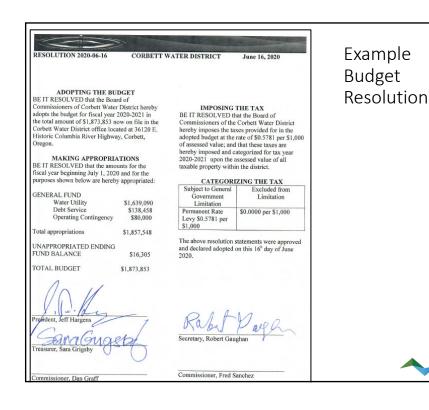
By adopting the budget, the governing body has:

Created appropriations, the legal authority to spend moneyand the legal limit.

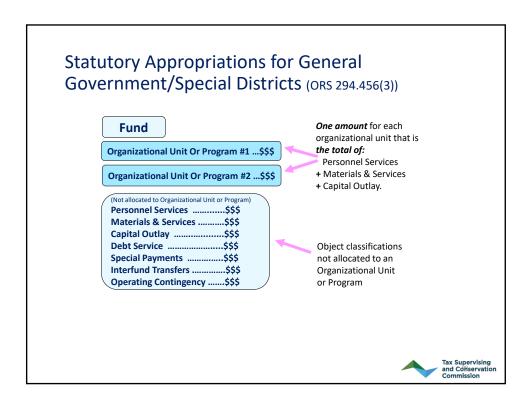
Authorized the County Assessor to levy taxes on its behalf.

Pro Tip: Have someone review your budget resolution before you submit it to the governing body.









Schools Appropriate by Oregon Dept. of Education Function (ORS 294.456(4)) For each fund: 1000 Instruction 2000 Support Services 3000 Enterprise & Community Services 4000 Facilities Acquisition and Construction 5000 Other Uses 5100 Debt Service 5200 Transfers 6000 Contingency Community Colleges can Appropriate One of Three Ways (ORS 294.456(5)) By the same chart of accounts as K-12/ESDs (see above) By major function as prescribed by Oregon Dept. of Community Colleges and workforce Development By Program or Object Classification

Levy & Categorize Taxes

For local governments using property taxes:

Resolution Imposing the Tax

Be it Resoved that the following ad valorem property taxes are hereby imposed upon the assessed value of all taxable property in the district for the tax year 2017-18: At the rate of \$3.8249 per \$1,000 of assessed value for the permanent rate tax.

Resolution Categorizing the Tax

Be It Resolved that the taxes imposed are hereby categorized for the purposes of Article XI Section 11b as:

Subject to the Education Limitation

Permanent Rate Tax\$3.8248 /\$1,000

Excluded from Limitation

General Obligation Bond Debt Service\$1.880,763



Post Adoption Staff Actions

By July 15 file with the County Assessor's Office:

- Two copies of budget and tax levy resolutions
- The property tax certification form (Form ED-50)
- Ballot Title for any new voter-approved property taxes
- *Send TSCC the above information, along with budget detail sheets, budget message, and other items in Adopted Budget checklist

In Multnomah County there is no County Clerk.
Budget document is filed with TSCC.



The Adopted Budget Document

- · Budget Message
- Budget committee meeting notices and screen shots of web site postings
- · Budget committee minutes, resolutions, motions
- Budget hearing notice (LB-1) and screen shots
- · Budget detail sheets
- · Budget Resolution
- Notice of property tax levy form (LB-50)
- Samples of ballots of any new property tax approved by voters, for first time levy

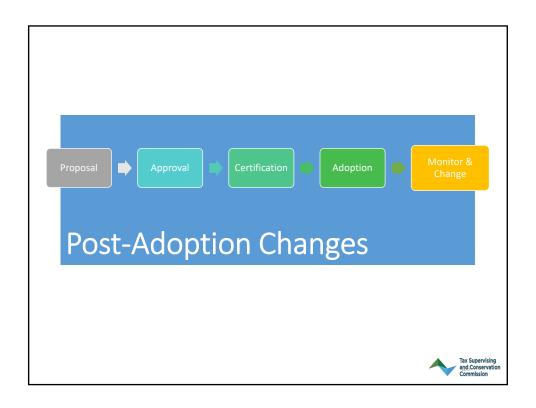
OAR 150-294.0310

Use the budget document to show the world that you prepared your budget correctly.



Let's take a break





Life After Budget Adoption

So, what if you need to make changes after adoption?

Local Budget Law provides ways to revise appropriations:

- ORS 294.463 Resolution Transfers
- ORS 294.471 & 473 Supplemental Budget

Note: There is no provision to change ad valorem taxes

Tax Supervising and Conservation Commission

Post Adoption Budget Changes

Co	Post Aconnecting Increase	•	dget Change		
	Appropriation Resolution	Transfer Resolution	Supplemental Budget	Supplemental Budget with Hearing	
Hearing				Required	blic >
Notice			Required	Required	Increased Public Participation
Resolution	Required	Required	Required	Required	Incr
	Inc	reased Financi	al Impact	->	



Post Adoption Budget Changes - Options

"...an occurrence or condition not ascertained when preparing original budget..."

ORS 294.471(1) (a)

Appropriation Resolution - ORS 294.338

Examples:

Unforeseen grant funds for a specific purpose

Transfer Resolution – ORS 294.463

Examples:

- Intra-fund & Inter-fund transfers
- Contingency transfer (up to 15% of total adopted fund appropriations, if more than 15% supplemental budget is required)

Supplemental Budget* - ORS 294.471

Examples:

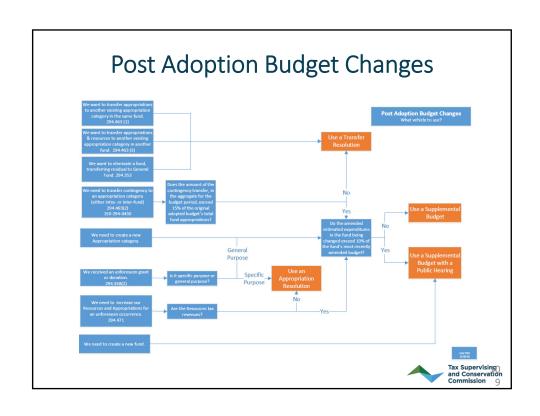
 Unforeseen grants funds for a general purpose Supplemental Budget with Hearing – ORS 294.473

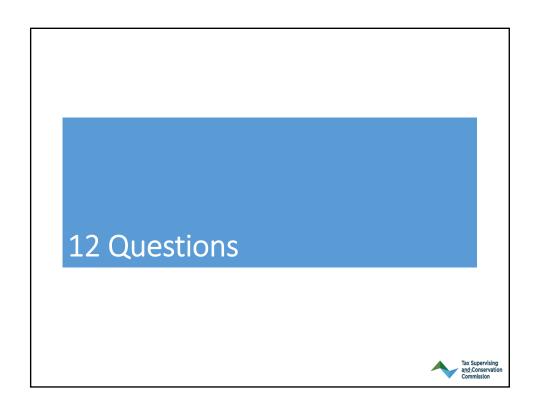
- Creating a new fund
 New resources and requirements that will increasing a fund's expenditures by more than 10%

*Change in expenditures of 10% or more in a fund triggers public noticing & hearing requirement

 $How \ to \ Guide \ from \ DOR: \ https://www.oregon.gov/dor/programs/property/Documents/local-budget-changes-after-adoption.pdf$







Q1: Our labor contract settled and the COLA is higher than we expected. We set some money aside in contingency, can we just spend directly from that?

You cannot spend directly from contingency – it must be transferred to another appropriation category.

To spend contingency that equals more than 15% of a fund's appropriations, you must do a supplemental budget.

TSCC resource on calculating the 15%: PowerPoint Presentation (tsccmultco.com)



Q2: What's one of the most common budget mistakes?

Overspending Appropriations! Tips to avoid this mistake:

- Copy appropriation resolution and keep it prominently displayed in your work space.
- Run monthly reports to track actual revenues and expenses compared to budget estimates.
- React before expenditures exceed appropriation authority!

Bonus question: What's one of the most dangerous budget mistakes?

Budget Committee Not Properly Setting Property Tax Levies! Tips to avoid this mistake:

- Double, then triple check calculations before presenting to the Budget Committee.
- Insist that the committee approve all rates just as they will appear on LB/ED 50.
- Refer to DOR's Local Budgeting Manual.



Q3: During budget committee deliberation we found an error in the Proposed Budget. What do we do?

Make the correction as part of the budget committee's approval process.

Correct errors in the Approved Budget when the Governing Board adopts the budget.*

*Keep in mind the 10% and property tax levy rules

113



Q4: Can a district increase its permanent property tax rate if it's too low?

No. A district cannot increase its permanent levy. The district has two options:

- 1. Dissolve the district and ask voter approval for a new district and a new permanent rate.
- 2. Ask the voters to approve a local option levy (which may be subject to compression).



Q5: We made a mistake and left something off the appropriations schedule our governing body adopted – what do we do?

If it is correct in your budget, you can do a resolution that corrects and reappropriates.

This can only be done when something is included in the actual budget document and mistakenly left off of the appropriations schedule, since the budget is the justification for the appropriation resolution.

115



Q6: Our budget committee would like to see the proposed budget a week in advance of their first meeting. Can I send it to them before the meeting?

Yes, budget law allows for sending individual copies of the budget to the committee anytime in advance of the meeting (ORS 294.426(6)). However, two key things to keep in mind:

- The budget committee may not deliberate on the budget document as a body before the first meeting.
- 2) Per ORS 294.426(7)), immediately after providing the document to the budget committee "the budget officer shall file a copy of the budget document in the office of the governing body", at which point it becomes a public record. In practice, this means most districts publish it online so it is easily available to the public (in addition to having a hard copy available should someone request it). So, you can provide the document early as long as you also post it for the public to view.



Q7: We have a problematic budget committee member and would like to remove them from the committee? Can we do that?

If the budget committee member has violated the committee's code of conduct or regular attendance rules, it is possible to remove them from the committee.

117



Q8: What happens if the budget is changed more than 10% between approved and adopted and we forget to do a second hearing?

Ideally, this would be caught prior to budget adoption to allow for a second hearing. If you recognize the error after the fact, you can try a common sense approach to demonstrate the change as transparently as possible: in a supplemental budget, reduce the line item to the statutory limit, noting the reason for it in the supporting budget narrative.

You would then have another line noting the "new revenue" to officially recognize the planned receipt and expense.



Q9: We had to cancel an expected project and no longer need the fund – how do we close this fund?

294.346 Reserve fund established without vote

- (2) ...When the governing body determines, by resolution, that it is no longer necessary to maintain such a reserve fund:
- (b) There shall be transferred to the general fund or any other fund of the political subdivision that the governing body determines is appropriate:
- (A) Any unexpended balance in the fund to be abolished that is not required to be held for subsequent expenditure for the purposes for which the fund was established;

See ORS 294.353 for dissolution of other fund types.

119



Q10: The appropriations in the budget resolution are the legal spending limits. But what about the object classifications in those appropriations? Are personnel services, materials & services, and capital outlay levels in the budget also legal spending limits?

A district's budget resolution is the sole source of legal spending limitations for local budget law purposes.

Generally, appropriations are made at the fund and organizational unit or program/activity level. $\!\!\!\!^*$

Unless a district appropriated to the object classification level in their budget resolution, budget category and line item amounts are not spending limits.

*This is true for most districts. However, schools and ESDs appropriate by function categories, and community colleges may appropriate by function or by program.



Q11: I want to modify my budget to transfer revenue and expenditures from one fund to another fund. Does this require a supplemental budget?

If you are transferring between funds (without changing the total appropriations across the budget), you can do a transfer approved by resolution (ORS 294.456).

What if it's more than 10% of the fund?

The 10% rule does not apply to interfund transfers (OAR 150-294-0550).

What if I need to create a new appropriation category to transfer the funds?

If the fund you are transferring to has no appropriations per your adopted budget resolution, you will need to do a supplemental budget (OAR 150-294-0540).

121



Q12: I know I should account for compression when estimating property taxes, but what is it again?

Let's take a property tax history tour...



The Dream of the 90s is Alive in Oregon

Prior to the 1990s:

- Oregon had a pure levy-based property tax system
- Each taxing district calculated its own tax levy based on its budget needs, with most limited to an increase of 6%
- The taxes each district imposed equaled its tax rate multiplied by its real market value (the assessor's assessment of what the property was worth on the market)

Oregon's property tax system was restructured in the 1990s by two statewide ballot measures that dramatically altered the system



What you see is NOT what you get

- Measure 5 & 50 limit property taxes
- Measure 5 (1990)
 - Capped property taxes for all general governments (cities, counties, special districts) and schools at \$10 and \$5 respectively per \$1,000 of real market value (RMV)
 - If the property taxes on an individual property exceed the Measure 5 limits, the taxes are reduced until the limitations are reached, a process known as compression.
- Measure 50 (1997)
 - Set a new assessed value (AV) level
 - · Capped annual growth in AV at 3% annually
 - · Set permanent rates for all taxing districts

Tax Supervising and Conservation Commission

12/

Q&A Time Let's hear from you! What questions do you have? Tax Supervising and Consensation.

Resources

- TSCC Staff, available anytime, anywhere
- TSCC Budget Manual for Local Governments in Multnomah County
- TSCC website: <u>www.tsccmultco.com</u>
- DOR website: http://www.oregon.gov/DOR/programs/property/Pages/local-budget.aspx
- DOR Local Budget Law Training sessions
- State of Oregon: Forms Forms and publications library Local Budget
 - Includes <u>DOR Local Budget Law Manual</u>



Contact Us

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allegra.willhite@multco.us tunie.betschart@multco.us



REFERENCE SLIDES



Budget Calendar Example

Acme Water District 2017-2018 Budget Calendar	Date	Notes
Community notification of need for budget members	Jan 1	
Board Appoints budget officer (ORS 294.331)	Jan 17	
Testimony & appointment of budget committee members	Jan 17	
Budget officer prepares budget		
Send TSCC copy of the budget calendar	Feb 13	(send draft to TSCC for review)
Board Adopts budget calendar	Feb 21	
Publish notice of budget committee meeting (ORS 294.426) in newspaper	March 3	5-30 days before mtg (include website on post)
Publish notice of budget committee meeting (ORS 294.426) on website	March 3	For at least 10 days before mtg
Proposed budget available (ORS 294.426)	March 21	During/After committee meeting
First Budget Committee Meeting (ORS 294.426)*	April 21	
Second Budget Committee Meeting (ORS 294.426)*	April 4	
Third Budget Committee Meeting: Cpmmittee Approves budget & levy*	April 18	
District files Approved Budget with TSCC	April 19	Deadline is May 15 or 30 days before bud hearing
Publish budget hearing notice (LB1)	June 2	5 to 30 days before hearing
Budget hearing held (ORS 294.453)	June 20	Must be 30 days after filing w/TSCC
Board Adopts Budget, and levies and categorizee taxes (ORS 294.456)		
District files adopted budget & response to certification letter with TSCC	June 21	
District informs assessor's office: Send LB-50 & copy of resolutions (ORS 294.458)	June 21	Deadline July 15th

^{*} Provide opportunity for public testimony at at least one of the budget committee meetings



Fund Definitions

	Government Fund Definitions
Special Revenue	To account for revenues legally restricted to specific purposes and the expenses from these revenues
Capital Projects	For the acquisition or construction of major capital facilities (other than those financed by Enterprise, Special Assessment, or Trust Funds).
Debt Service	To accumulate revenues for - and pay - debt service
Special Assessment	For the financing of public improvements or services deemed to benefit the properties agains which the special assessments are levied
Enterprise	For functions operated like private business or functions for which the governing body wants to periodically determine "profit or loss"
Internal Service Funds	See ORS 294.343
General	To account for all financial resources except those required to be accounted for in another fund
Trust and Agency Funds	To account for assets held by a governmental uni in a trustee capacity or as an agent for other entities

	Funds Defined	in GAAFR	
	Used to account	General Fund	
	for activities	Special Revenue Funds	
	primarily	Capital Projects Funds	
Governmental Funds	supported by	Debt Service Funds	
	taxes, grants, and	Permanent Funds	
	similar revenue		
	sources		
	Used to account for	Enterprise	
	activities that receive	Internal Service	
Proprietary Funds	significant support		
	from fees and		
	charges		
	Used to account	Agency	
	for resource that a	Investment Trust	
	government holds	Pension and Other	
	as a trustee or	Benefits Trust	
Fiduciary Funds	agent on behalf of		
	an outside party that cannot be	Private Purpose Trust	
	used to support		
	the government's own programs		

Tax Supervisin and Conservation Commission

Compression Example

Tax (calculated on AV):

General Govt (\$15/\$1,000 AV) = \$3,000 Education (\$7/\$1,000 AV) = \$1,400

Limits (calculated on RMV):

General Govt \$10/\$1,000 RMV = \$2,750 Education \$5/\$1,000 RMV = \$1,375

Difference = Compression Loss:

General Govt Tax (\$3,000) – Limit (\$2,750) = \$250 Education Tax (\$1,400) – Limit (\$1,375) = \$25

Taxes Extended – Compression = Taxes Imposed

RMV = \$275,000 AV = \$200,000

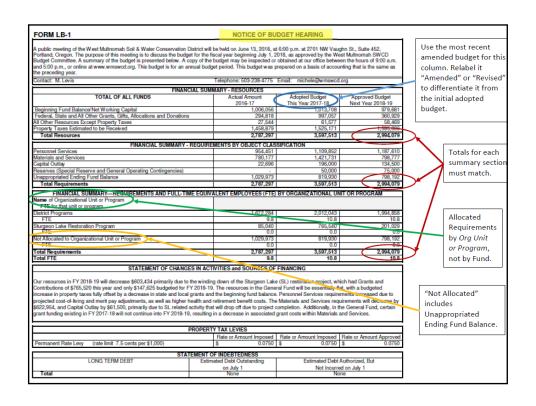


ORS 294.388 - Specifics on Requirements

294.388 Estimates and reconciliation of expenditures and other requirements; form and contents.

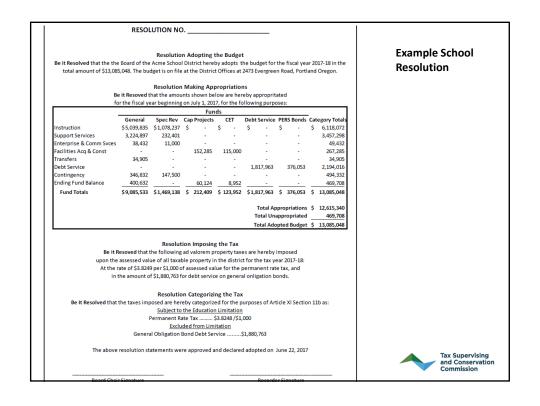
- (1) Each municipal corporation shall prepare estimates of expenditures and other requirements for the ensuing year or budget period. The estimates must be reconciled so that the total amount of expenditures and other requirements in each fund equals the total amount of resources in the fund for the same period.
- (2) Estimates required under subsection (1) of this section must be prepared by organizational unit or by program. For purposes of preparing the estimates, "organizational unit" does not apply to hospitals, school districts or education service districts.
- (3) Estimates prepared by organizational unit pursuant to subsection (2) of this section must be detailed under separate object classifications of personnel services, materials and services and capital outlay. Separate estimates must be made for operating expenses and general capital outlays that cannot reasonably be allocated to an organizational unit and for special payments, debt service and interfund revenue transfers.
- (4) Estimates prepared by program pursuant to subsection (2) of this section must be arranged for each activity of a program. Estimates under each activity must be detailed under separate object classifications of personnel services, materials and services and capital outlays that cannot reasonably be allocated to an activity within a program and for special payments, debt service and interfund revenue transfers.
- (5) Estimates of expenditures for personnel services must include for each organizational unit or activity the total budgeted cost of all officers and employees and the number of related full-time equivalent positions. Upon request, a municipal corporation shall make available the current salary of each officer and employee, other than persons who receive an hourly wage or who are hired on a part-time basis. For the purpose of preparing a list of salaries, employees of like classification and salary range may be listed by the number of employees, the highest and lowest salaries and the total amount of all salaries, in each salary range.
- (6) Debt service estimates must include separate amounts for principal and interest for each bond issue in each fund.
- (7) The estimate for a fund may include an estimate for general operating contingencies.





General Government Requirements			
Line Item Rollups	Budget Resolution	Budget Resolution & Post Adoption Changes	Budget Analysis & Post Adoption Changes
Personal Services	Allocated		Expenditures
Materials and Services Capital Outlay*	(to Org Units)		
Debt Service		Appropriations	
Special Payments			
Transfers out	Not Allocated		
Contingency			Non-Expenditure
Ending Fund Balance		Un-Appropriated	

Resolution Adopting the Budget Be it Resolved that the the City Council of the City of Acme hereby adopts the budget for the fiscal year 2017-18 in the total amount of \$677,100. The budget is on file at the City Offices at 2473 Evergreen Road, Acme, Oregon. **Example General** Resolution Making Appropriations Be it Resoved that the amounts shown below are hereby appropriated for the fiscal year beginning on July 1, 2017, for the following purposes: **Gov Resolution** Appropriations Unappropriated Total Budget General Fund Administrative Services Public Safety 134,300 65,300 25,400 3,500 Planning Capital Outlay Unallocated Contingency Transfer Out 5,100 98,000 Total Fund Appropriations Unappropriated Ending Fund Balance Total Fund Requirements 331,600 110 000 441,600 Street Fund Streets and Parking Street Trees Contingency Transfer Out 101,800 1,200 8,300 5,500 Total Fund Appropriations Unappropriated Ending Fund Balance Total Fund Requirements 116,800 66.000 182,800 Stormwater Fund Storm Sewer Maintentance Contingency Total Fund Appropriations Unappropriated Ending Fund Balance Total Fund Requirements 26,700 30,100 22,600 52,700 Totals \$ 478,500 \$ 198,600 \$ 677,100 Resolution Imposing the Tax Be it Resoved that the following ad valorem property taxes are hereby imposed upon the assessed value of all taxable property in the district for the tax year 2017-18. At the rate of 53.8249 per 51,000 of assessed value for the permanent rate tax. Resolution Categorizing the Tax Be It Resolved that the taxes imposed are hereby categorized for the purposes of Article XI Section 11b as: Subject to the General Government Limitation, Permanent Rate Tax \$3.8248 /\$1,000 Tax Supervising and Conservation Commission The above resolution statements were approved and declared adopted on June 22, 2017



The Holy Grail of Budget Law Is the Appropriation

- Districts DO things
- Doing things costs money
- Districts can't spend public money without legal authority
- District gives itself legal authority to spend money through appropriations
- Appropriation is legal permission to spend
- Appropriation is also legal limit on spending
- After budget adoption, all that matters is appropriations

Source - DOR 2018 TSCC Appropriations Presentation

