

Budget Law Training - Abridged -

1:30 PM, January 19, 2022

Tax Supervising and Conservation Commission

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Tips for Today

Tips for participating via Zoom

- We'll be recording today's session
- Change your zoom display name to your first name and first name
- Stay on mute unless speaking
- Put questions in the chat



Training Overview & Key Questions Answered

TSCC & Budget Law Overview

- What is the TSCC & its role in the budget process?
- What are the steps in the budget process?
- What happens if I don't follow local budget law?

Preparation for Budget Creation

What needs to happen before I start the budget?

Proposed Budget

- How do I create a proposed budget?
- How do I estimate property tax revenues?

Approved Budget

What are the requirements for approving the budget?

Adopted Budget

- What are the requirements for adopting the budget?
- How do I make changes between the approved and the adopted budget?

Post-Adoption

How do I make changes after the budget is adopted?



What is the Tax Supervising and Conservation Commission?



What is the TSCC?

- Created by the Legislature in 1919 to monitor Multnomah County local government budgets, taxes, and debt
- State agency with five commissioners appointed by the governor
- Role is primarily advisory and consultative
- Duties:
 - Review and certify member district budgets
 - Hold hearings on member budgets and tax measures
 - Advise districts on Oregon Local Budget Law
 - Prepare annual report documenting district budgets & debt
 - Provide information to the public
 - Investigate claims of budget law violations

ADVOCATE

We hold public hearings to engage with elected officials and advocate for the public interest in spending of taxpayer dollars.

TRAIN

We support and train local jurisdictions to adhere to local and state budget law.

INFORM

We publish an annual report that informs the public on local government budgets, indebtedness, and property taxes.

REVIEW

We analyze, review, and certify budgets to ensure adherence to state budget law.



Membership

Taxing districts primarily located in Multnomah County [43 eligible districts - 33 are members]

Required for districts serving populations of more than 200,000

Optional for districts serving populations of fewer than 200,000



Budget Process Overview



Pop Quiz: What is a Budget?



- a) A financial plan
- b) An instrument to prioritize spending
- c) A tool to monitor expenditures
- d) An estimate of income and expenditures for a set period of time
- e) The basis used to establish appropriations
- f) All of the above



Why Create A Budget?

We create a budget in order to identify appropriations

Appropriations are the legal authority to spend public money



How to Create A Budget?

All local governments use a standard system as laid out in:

Oregon Revised Statutes 294.305-565
Oregon Administrative Rules 150-294-0300-0550



Why follow budget law?

- If your district does not follow local budget law your district can not levy taxes or expend money. 294.338(1)
- An improperly adopted property tax is voidable. 294.461
- Spending money in excess of the amounts provided by law, or for a different purpose than provided by law is illegal. 294.100(1)
- Any public official (who does so) shall be civilly liable for return of the money... 294.100(2)



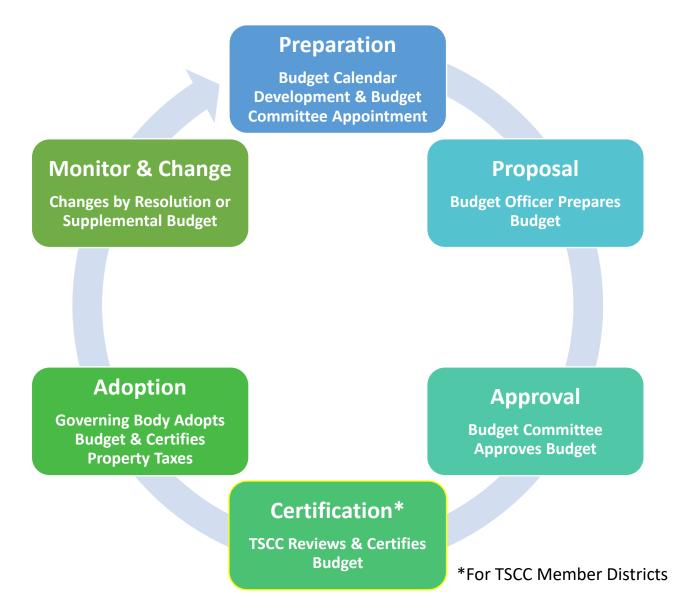
Who Creates A Budget?

The budget is:

- Prepared & Proposed by Staff
 - ➤ Modified & Approved by the Budget Committee
 - Modified & Adopted by the Governing Board



Budget Cycle





Timeline



Prior to July 1

Resolutions to adopt budget, make appropriations, levy and categorize property taxes



Budget Terms

Resources and Requirements

Resources: All sources of available funds, including beginning fund balance and transfers in from other funds

Requirements: all expenditures, as well as other obligations that must be planned for but may not actually be spent

Revenues and Expenditures

Revenues: sources of new money anticipated to be received in the coming year

Expenditures: money expected to be spent in the coming budget year

Appropriations

Your legal spending authority. The budget is the basis for appropriations. Appropriations establish spending limits.



The Holy Grail of Budget Law Is the Appropriation

- Districts DO things
- Doing things costs money
- Districts can't spend public money without legal authority
- District gives itself legal authority to spend money through appropriations
- Appropriation is legal permission to spend
- Appropriation is also legal limit on spending
- After budget adoption, all that matters is appropriations



To Summarize...

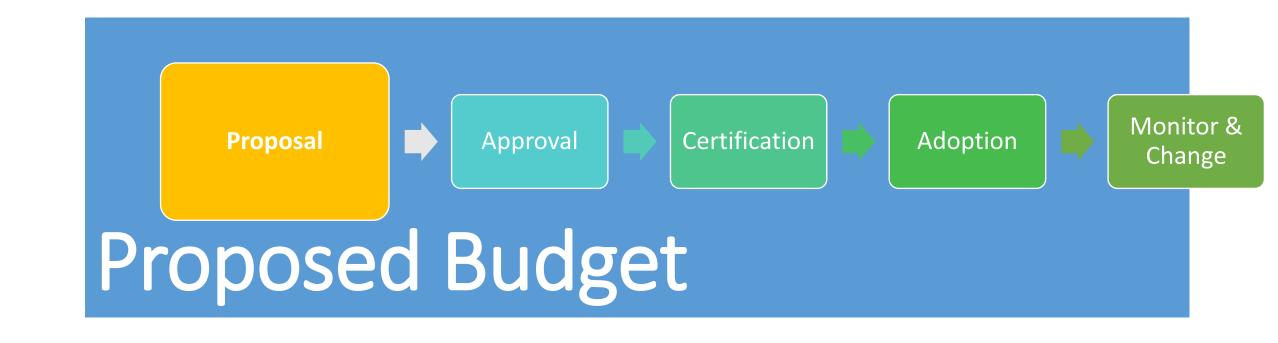
Budget law is built with transparency in mind

• Statutes and admin rules are your guide

Budgets must be organized by fund and balanced

Budget is used to justify your appropriations







Preparation

District:

- Appoints Budget Officer
- Develops Budget Calendar (send to TSCC)
- Updates Budget Committee



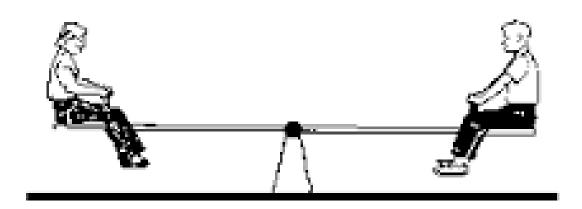
Proposed Budget Steps

- 1. Estimate Resources
- 2. Estimate Requirements
- 3. Balance the budget
- 4. Write your Budget Message



Funds

A Fund is a fiscal and accounting entity with *self-balancing* accounts to record cash and other financial resources, related liabilities, and balances and changes, all segregated for specific, regulated activities and objectives.





Resources & Requirements

Each fund must be balanced

Resources = Requirements

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Beginning Fund Balance
+ Revenues + Expenditures
+ Transfers In + Other Requirements
= Total Resources = Total Requirements
```

REMEMBER

- Resources are budgeted by fund and source
- Requirements are budgeted by fund, function, and use
- Budget numbers are good faith effort estimates
- Negative resource amounts are contrary to statute



Estimating Resources – By Fund & By Source

- \$ Beginning Fund Balance
- \$ Revenues
 - ¢ Property Taxes (current year)
 - ¢ Prior Year Property Taxes
 - ¢ Fees, Licenses, Fines
 - ¢ Enterprise Revenue
 - ¢ Federal / State / Local Revenue
 - ¢ Grants
 - ¢ Interest on Investments
 - ¢ Bond or other Debt Proceeds
 - ¢ Sale of Assets
- \$ Interfund Transfers In
 - \$ Cash
 - \$ Interfund Service Reimbursements



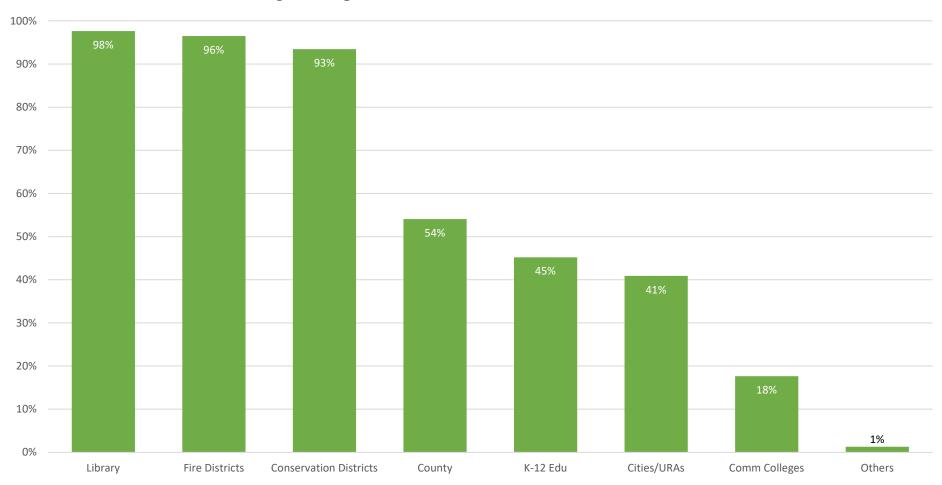
Pop Quiz

For which types of districts do property taxes make up 75% or more of General Fund Revenues?

- A. Library, Fire, and Conservation Districts
- B. Library, Counties, and Cities
- C. Counties, Cities, and Schools



Property Tax as % of GF Revenue



Estimating Resources

Property Taxes

Rate-Based Levy

[Permanent Levies & Local Option Levies, e.g. \$5.2781 & \$1.99]

Assessed Value x Rate = Taxes Levied

Dollar Amount Levy

[GO Bond Levies, e.g. \$136 million, optional for Permanent Levies & Local Options Levies]

Tax Levy Types

Permanent Levy
Permanent Tax Rate
Limit

For operations (5 yr limit) or capital projects (10 yr limit)

General Obligation
Bonds
Capital Costs



What you see is NOT what you get

- Measure 5 & 50 limit property taxes
- Measure 5 (1990)
 - Capped property taxes for all general governments (cities, counties, special districts) and schools at \$10 and \$5 respectively per \$1,000 of real market value (RMV)
 - If the property taxes on an individual property exceed the Measure 5 limits, the taxes are reduced until the limitations are reached, a process known as compression.
- Measure 50 (1997)
 - Set a new assessed value (AV) level
 - Capped annual growth in AV at 3% annually
 - Set permanent rates for all taxing districts



Corbett School District

Numbers in red can be changed

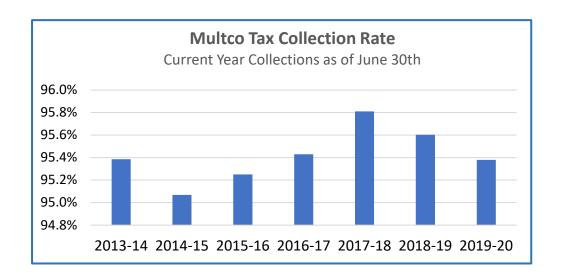
-							
	2018-19	2019-20	2020-21	2021-22		2022-23	PROJECTION
=					Rate	Selected Factor	Projection
Permanent Rate Levy					\$ 4.5941		
Assessed Value	404,189,950	414,695,400	437,160,300	447,974,970			459,174,000
Annual AV Increase		2.60%	5.42%	2.47%		2.50%	
Taxes Extended	1,856,889	1,905,152	2,008,358	2,058,042			2,109,491
Taxes Compressed	15,879	15,563	20,258	19,115			(21,095)
Comp as a % of Extended	0.86%	0.82%	1.01%	0.93%		1.00%	
			Estimated 1	Taxes to be Imposed:			2,088,396
			Ass	umed Collection Rate:		_	95.5%
			2022-23 Es	stimated Taxes to be	Received	:	1,994,000

Estimating Compression & Collection Rate

Taxes Extended
- Compression
Taxes Imposed

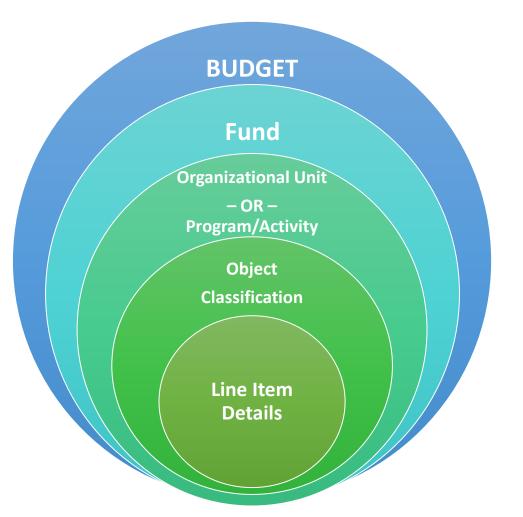
Taxes Lost	to Comp	ression		
	FY 19-20	FY 20-21	FY 21-22	
Multnomah County	4.0%	4.3%	4.1%	
City of Portland	5.6%	6.1%	7.6%	
Portland Public Schools	5.2%	5.4%	5.6%	

Taxes Imposed x Collection Rate Taxes Budgeted





Estimating Requirements – By Fund, Function, & Use



Requirements Classification System

Object Classification	Expenditure or Requirement?	Allocated or Not Allocated to an Organizational Unit or Activity?		
Personnel Services		Usually Allocated		
Materials & Service				
Capital Outlay	Expenditure			
Special Payments				
Debt Service				
Transfers (Out)				
Operating Contingency		Not Allocated		
Reserves for future expenditure	Requirement			
Unappropriated Ending Fund Balance				

ORS 294.388



Estimating Requirements - Example

Requirer	nents Classific	ation System				
Fund: General Fund						
Org Unit	Object Code	Line Item	FTE			
	Pers Svcs	Wages	12.5			
	reis svcs	Benefits				
		Office Supplies				
Admin Svcs	M & S	Travel				
		Prof Svcs				
	Cap Outlay	Office Furn				
	Cap Outlay	Vehicles				
Public Safety	Multiple	Multiple				
Cap Outlay Unallocated	Cap Outlay	New City Hall				
Contingency	Contingency	Contingency				
Transfer Out	Transfer Out	Transfer Out				
Ending Fund Balance	UEFB	UEFB				



Proposed Budget Format

2019-20 2020-21	2021-22 Revised	Line Item	2022-23 Budget				
Actual	Actual	Budget	Line item	FTE	Proposed	Approved	Adopted
\$	\$\$ 	\$\$\$	Wages	10	\$\$\$\$		

Matches
numbers from
respective
year's audit or
CAFR

Adopted budget as modified by post-adoption changes

The Proposed Budget as prepared by the Budget Officer for presentation to the Budget Committee



Creating the Proposed Budget: Estimating Requirements

- Step 1: Estimate Personnel Costs
- Step 2: Estimate Materials & Services
- Step 3: Estimate Capital Outlay
- Step 4: Estimate Debt Service
- Step 5: Estimate Transfers Out
- Step 6: Calculate Contingencies, Reserves, & Unappropriated Fund Balance



Estimating Requirements – Personnel Example

General Fund – Administration REQUIREMENTS Personnel Services FY 2020-21 FY 2021-22 FY 2022-23 FY 2022-23 FY 2022-23 FTE FY 2019-20 Revised **Proposed** Actual Actual Approved Adopted 2.00 0 0 Full-time 100,000 110,000 112,000 115,000 Salaries Salaries not 0 0 **Employee** 2,000 2,100 2,500 3,000 required but **Benefits** must be available 7,000 7,200 7,300 7,500 on request 0 0 **FICA** ORS 294.388(5) 40,000 41,000 41,500 42,000 0 0 Pension 30,000 32,000 34,000 35,000 0 0 Insurance 179,000 192,300 197,300 202,500 0 0 Total Personnel Services **Tax Supervising**

and Conservation

Commission

And now we balance!

Corbett School District 39						
2020 - 2021 Fiscal Year Annual Budget Federal Funds						
receiairunus			Revised	Proposed	Approved	Adopted
	Actual	Actual	Budget	Budget	Budget	Budget
	2017-18	2018-19	2019-20	2020-21	2020-21	2020-21
RESOURCES						
Beginning Fund Balance	\$ 7,725	\$ 7,725	\$ 7,726	\$ 7,726	\$ 7,726	\$ 7,726
Revenues						
Federal Sources						
4500 Restricted Pass-Thru State	369,842	408,594	302,284	269,983	269,983	269,983
Total Federal Sources	369,842	408,594	302,284	269,983	269,983	269,983
Total Revenues	369,842	408,594	302,284	269,983	269,983	269,983
TOTAL RESOURCES	\$ 377,567	\$ 416,319	\$ 310,010	\$ 277,709	\$ 277,709	\$ 277,709
REQUIREMENTS						
Expenditures by Function						
Instruction						
1200 Special Programs						
1250 Less Restrictive Programs	231,947	240,932	159,787	167,280	158,835	158,835
1272 Title I	137,895	125,882	122,497	78,710	87,155	87,155
1299 Other Designated Programs		32,328	10,000	10,000	10,000	10,000
Total Instruction	369,842	399,142	292,284	255,990	255,990	255,990
Support Services						
2200 Instructional Staff Support						
2210 Improvement Of Instruction 2240 Instructional Staff Developmnt	-	1,999 7,453	10,000	3,000 10,993	3,000 10,993	3,000
Total Support Services		9,452	10,000	13,993	13,993	10,993
Total Expenditures	369,842	408,594	302,284	269,983	269,983	269,983
-		,				
Contingency 03 Federal Funds			7,726	7,726	7,726	7 776
						7,726
Total Contingency			7,726	7,726	7,726	7,726
SUBTOTAL	369,842	408,594	310,010	277,709	277,709	277,709
Ending Fund Balance						
03 Federal Funds	7,725	7,725			-	
Total Ending Fund Balance	7,725	7,725			-	-
TOTAL REQUIREMENTS	\$ 377,567	\$ 416,319	\$ 310,010	\$ 277,709	\$ 277,709	\$ 277,709

Tips on releasing the Proposed Budget document

- May be provided to members of the Budget Committee prior to first meeting for informational purposes only, (i.e. no deliberations)
- When given to Budget Committee it becomes a public document and a copy must be filed in the office of the municipal corporation for public inspection
- Means of duplication must be available to public. (District may charge reasonable fee for photo copies).







Getting the Budget Approved: The Budget Committee Only in Multnomah County:

Districts serving populations under 200,000

Citizen Budget Committee

Districts serving populations over 200,000

Governing Board is Budget Committee



Budget Committee Membership For Small Districts

- Governing body and equal number of appointed electors
 - Electors are registered voters in the district
 - Cannot be officers, agents or employees of the district
- Serve three year terms (four year terms if biennial budget)
 - Terms must be staggered
 - ❖ If unable to find a willing number of appointive members, those who are willing to serve act along with the governing body
- ➤ All have equal authority
- Serve without compensation





Budget Committee Membership For Large Districts

- > Governing body acts as the budget committee, without appointed citizen members.
- ➤ Governing body may choose, by Resolution, to appoint citizen members to the budget committee. ORS 294.423(1)
- ➤ Governing body of a city with a population in excess of 400,000 is the budget committee of the city's urban renewal agency. ORS 294.423(2)





Getting the Budget Approved

All Budget Committees have the same duties:

- Receive budget document
- Hear the budget message
- Take public comment
- Deliberate the budget and modify as agreed upon
- Approve the proposed or modified budget
- Specify the maximum tax rate or levy for each fund

First things first: Notice the budget committee meeting(s)

Must be advertised 5-30 days before the committee meeting



OREGON LAWS 2020 FIRST SPECIAL SESSION Chap. 12

State of
Emergency
declared 3/8/20,
in effect until
06/30/22

For the duration of the state of emergency:

- 1. If Districts hold in-person meetings, they must follow social distancing guidelines.
- 2. Districts can hold virtual meetings if:
 - They make available means for public to listen or observe the meeting
 - They make available a means of gathering public testimony
 - They make a recording of the meeting available to the public after the meeting (assuming the technology used for the virtual meeting allows recording).
- 3. A quorum count excludes any member unable to attend because of illness due to COVID-19.

This is a non-attorney's abridged restatement of portions of the law.

Refer to your district's attorney for legal advice regarding this law.

NOTICE OF BUDGET COMMITTEE MEETING

A public meeting of the Board of Directors, acting in their capacity as the Budget Committee of Portland Public School District 1J, Multnomah County, Oregon, will take place during the regular School Board meeting on the 26th day of May at 6:00 pm. The purpose of the meeting is to receive the Superintendent's budget message and Proposed Budget for the fiscal year July 1, 2020 through June 30, 2021, and to receive public comment. This notice is also pub-

lished on the District website at www.pps.net.

In light of current public health concerns related to COVID-19, under the provision of ORS 192.670 the virtual meeting will be conducted online, rather than in person. The meeting will be streamed live at: https://www.youtube.com/ user/ppscomms/live. Public comment and testimony related to the Proposed Budget may be submitted via email to: publiccomment@pps.net or by mail addressed to: Board of Education, 501 N. Dixon Street, Portland, OR 97227. The items must be clearly labeled as public comment or testimony. Items received by 2:00 pm on May 26, 2020 will be presented to the Budget Committee at the May 26th meeting.

An additional meeting of the Budget Committee where public comment or testimony will be taken will be held on June 11th at 6:00 pm, also by virtual means via the website above. Public comment should be received by e-mail or mail no later than 2:00 pm on June 11, 2020 for the meeting on June 11th. A copy of the Proposed Budget Is posted on the District website:

http://www.pps.net/Domain/214

Getting the Budget Approved

Budget Committee Outcomes

Meeting notes or resolutions that document:

- Pubic comment
- Motions to make changes to the budget
- A motion to approve the budget
- A motion to approve the tax rates and tax levies



Approved Budget Materials

Member Districts Send TSCC:

- Approved Budget Checklist (on TSCC website)
- Approved budget document
- Budget Message
- Budget Committee Meeting Notice
- Minutes and resolutions from the Budget Committee Meetings



2022-23 APPROVED BUDGET CHECKLIST To Accompany Approved Budget Document Filed with TSC

Name of District:	For TSCC Use
Contact Person:	
Telephone:	_
-Mail Address:	_
The Approved Budget includes the following:	
1. Budget Message - ORS 294.403	
Notice of Budget Committee Meeting - Proof of public ORS 294.426	ation by one of the following mean
A) Newspaper, two notices are required 5 to copies of the actual publications, includin publication from the newspaper. B) Once in newspaper (5-30 days prior to manner on district internet website (10 day publication or affidavit and date posted or	g dates published <u>OR</u> an affidavit of meeting) plus once in a prominer ys prior to meeting). (Send copies of
C) If mailed or hand delivered, one notice is to the meeting). (Send a copy of the not delivery was accomplished.)	
3. Form LB/ED/CC/UR-1 in draft (We will review prior correctly)	to publication to assure it is done
4. Budget Detail Sheets for resources and requirements	- ORS 294.358
5. Evidence that the Budget Committee approved the bud Include meeting minutes or a copy of the mot	3
6. Evidence that the Budget Committee set the tax levy	- ORS 294.428(1)





Actions Before Adoption

- 1. Prepare financial summary of Approved Budget ORS 294.438
- 2. Schedule and notice a budget hearing ORS 294.438
 - Use LB-1
 - Must be advertised 5-30 days before budget hearing.
- 3. Hold public hearing to accept comments from the public ORS 294.453.
- 4. Use a Budget Resolution to adopt the budget ors 294.456

Send the draft resolution to TSCC, so we can confirm that it is correct.

You do not want to have a do-over here.







Certifying the Approved Budget

For all member districts, TSCC will

- Review the Approved Budget and all the documentation and write a budget review.
- Contact you if anything in the budget or documentation is out of compliance with local budget law.
- Meet with the TSCC Commissioners and discuss budget issues and develop questions for the budget hearing (if applicable).

Then.....



Next Steps: Hearings on the Approved Budget & TSCC Certification Letters

For Small Districts

District holds the hearing & TSCC sends a certification letter

If your budget violates local budget law, we will say so in an **Objection**.

If we have any suggestions for your budget or budget process we will state it as **Recommendation**.

For Large Districts

TSCC holds the hearing & sends a certification letter

TSCC discusses the budget with the board and staff:

- TSCC takes public testimony
- TSCC closes the hearing
- TSCC raises any objections or recommendations to the budget
- Issues an approved budget certification letter that allows district to proceed with budget adoption.

Budget Certification: What Does TSCC Review?

Some of the items we look for:

- ☐ Is each fund balanced in all four years?
- ☐ Do the actual expenses for prior years balance to the audit?
- ☐ Are the current and prior year property tax collections reasonable?
- ☐ Do the GO debt service payments balance to the debt service schedules?
- ☐ Is the GO debt service fund balance unnecessarily high?



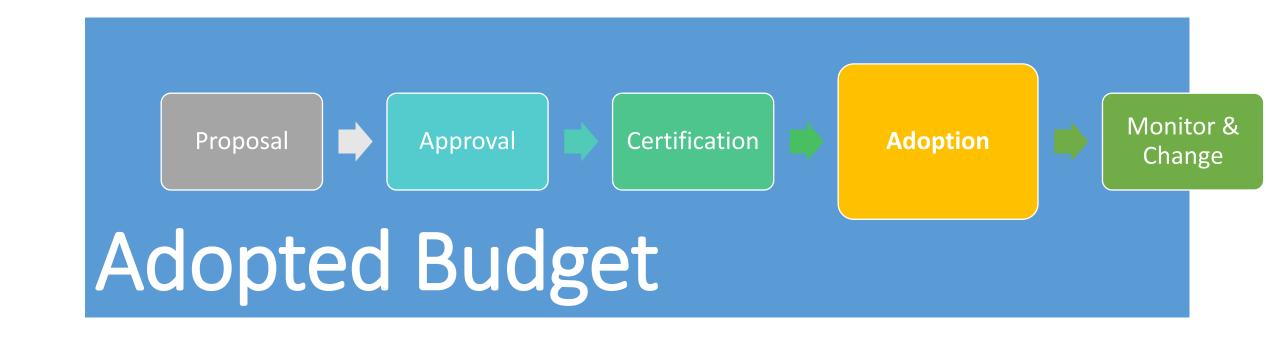
The TSCC Budget Hearing

The TSCC Commissioners seek information from the board and staff.

- How are the budget priorities manifested in the budget?
- How do staffing increases or decreases impact the budget?
- Are performance measures being met over time?
- What are the budget impacts of new legislation?
- How is the district gathering and using community feedback?

Hearings are public and must be noticed properly by the district. Community members can testify at these hearings.







Governing Body Responsibilities

The District's Governing Body:

- Deliberates and modifies the budget
- Adopts the budget by passing the budget resolution to make appropriations
- Authorizes the property tax levy by passing the tax levy resolution



The 10% rule

The Governing Board may not increase expenditures in any fund by more than 10%*

Expenditures	Non-Expenditures	
Personal Services	Transfers Out	
Materials and Services	Contingency	
Capital Outlay	Ending Fund Balance	
Debt Services		



^{*}To make a change more than 10%, you must publish a new financial summary and schedule and notice a new budget hearing.

Property Tax Levy Rule

The Governing Board may not increase the property tax levy as approved by the Budget Committee*

^{*}To increase the property tax levy at this stage, you must publish a new financial summary and schedule and notice a new budget hearing.



The Adopted Budget Document

- Budget Message
- Budget committee meeting notices and screen shots of web site postings
- Budget committee minutes, resolutions, motions
- Budget hearing notice (LB-1) and screen shots
- Budget detail sheets
- Budget Resolution
- Resolution imposing and categorizing property taxes
- Notice of property tax levy form (LB-50)
- Samples of ballots of any new property tax approved by voters, for first time levy

OAR 150-294.0310

Reminder: Senu Reminder: Senu Your Adopted Your Adopted to TSCC to TSCC electronically

Use the budget document to show the world that you prepared your budget correctly.

Post Adoption Staff Actions

By July 15 file with the County Assessor's Office:

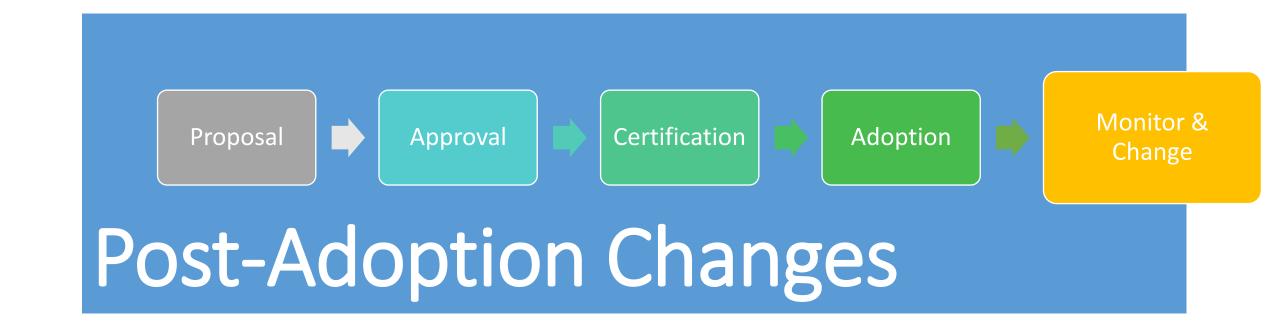
- Two copies of budget and tax levy resolutions
- The property tax certification form (Form ED–50)
- Ballot Title for any new voter-approved property taxes

By September 30 to the County Clerk in each county

Budget Document

In Multnomah County there is no County Clerk.
Budget document is filed with TSCC.







Post Adoption Changes

"...an occurrence or condition not ascertained when preparing original budget..."

ORS 294.471(1) (a)

Transfer or Appropriation Resolution

Examples:

- Intra-fund & Inter-fund transfers
- Contingency transfer (up to 15% of total adopted fund appropriations)
- Unforeseen grant funds for a specific purpose
- Supplemental Budget*

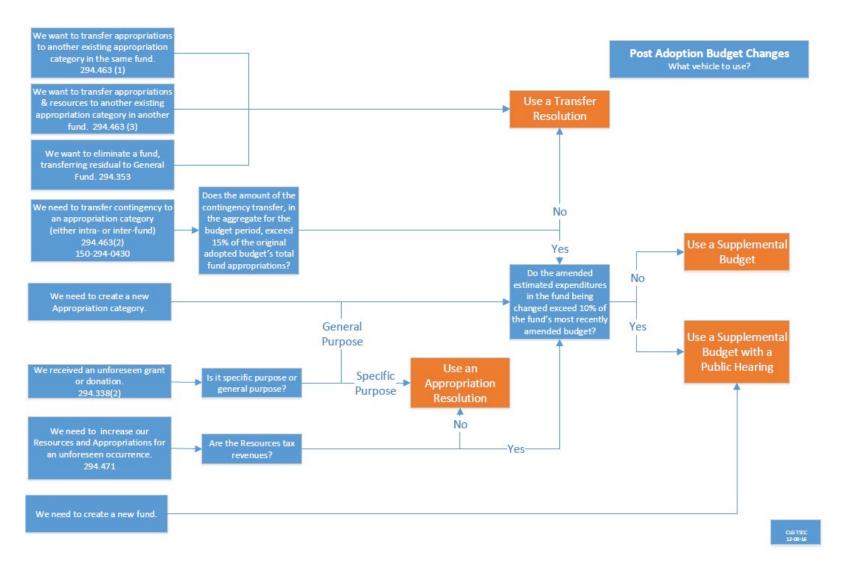
Examples

- Unforeseen grants funds for a general purpose
- Contingency transfer of over 15% of total adopted fund appropriations

*Change in expenditures of 10% or more in a fund triggers public noticing & hearing requirement



Post Adoption Budget Changes



Post Adoption Budget Changes

	Post Adoption Budget Changes				
Co	Connecting Increased Financial Impact to Public Participation				
	Appropriation Resolution	Transfer Resolution	Supplemental Budget	Supplemental Budget with Hearing	
Hearing				Required	ublic
Notice			Required	Required	Increased Public articipation
Resolution	Required	Required	Required	Required	Incr Partic
Increased Financial Impact>					



Resources

- TSCC staff, available anytime, anywhere
- TSCC Budget Manual for Local Governments in Multnomah County
- TSCC website: www.tsccmultco.com
- DOR website: http://www.oregon.gov/DOR/programs/property/Pages/local-budget.aspx
- DOR Local Budget Law Training sessions
- State of Oregon: Forms Forms and publications library Search "Local Budget"
 - Includes <u>DOR Local Budget Law Manual</u>



Contact Us

www.tsccmultco.com

503-988-3054

allegra.willhite@multco.us





REFERENCE SLIDES



Fund Definitions

Funds Defined in OAR 150-294.0420			
Government Fund Definitions			
Special Revenue	To account for revenues legally restricted to specific purposes and the expenses from		
Capital Projects	these revenues For the acquisition or construction of major capital facilities (other than those financed by Enterprise, Special Assessment, or Trust Funds).		
Debt Service	To accumulate revenues for - and pay - debt service		
Special Assessment	For the financing of public improvements or services deemed to benefit the properties against which the special assessments are levied		
Enterprise	For functions operated like private business or functions for which the governing body wants to periodically determine "profit or loss"		
Internal Service Funds	See ORS 294.343		
General	To account for all financial resources except those required to be accounted for in another fund		
Trust and Agency Funds	To account for assets held by a governmental unit in a trustee capacity or as an agent for other entities		

Funds Defined in GAAFR			
	Used to account	General Fund	
	for activities	Special Revenue Funds	
	primarily	Capital Projects Funds	
Governmental Funds	supported by	Debt Service Funds	
	taxes, grants, and		
	similar revenue	Permanent Funds	
	sources		
Proprietary Funds	Used to account for	Enterprise	
	activities that receive		
	significant support	Internal Service	
	from fees and		
	charges		
	Used to account	Agency	
	for resource that a	Investment Trust	
	government holds	Pension and Other	
	as a trustee or	Benefits Trust	
Fiduciary Funds	agent on behalf of		
	an outside party		
	that cannot be	Private Purpose Trust	
	used to support		
	the government's		
	own programs		



Estimating Resources – Estimating BFB

Current Cash on hand

- + Estimated revenue for duration of fiscal year
- <u>Estimated expenditures for duration of fiscal year</u>
- Estimated BFB for start of ensuing fiscal year



Estimating Resources: Rate-Based Property Tax Levies (Example)

\$3	0,000,000	Last Year's Assessed Value
Χ	3.0%	Estimated Annual AV Increase
\$3	30,900,000	Projected AV
\$3	0,900,000	Projected AV
Χ	.0015985	Permanent Tax Rate (\$1.5985 per \$1,000)
	\$49,394	Taxes Extended
	\$49,394	Taxes Extended
	320	Compression
	\$49,074	Estimated Taxes to be Imposed
	\$49,074	Estimated Taxes to be Imposed
Χ	94%	Assumed Collection Rate
	\$46,130	Estimated FY 22-23 Taxes to Be Received

Estimating Resources: Dollar Amount Property Tax Levies (Example)

Calculating Taxes to be Levied

Example:

Total Debt Service Requirements \$ 60,000

Less Resources On Hand - \$ 10,000

Equals Taxes Needed = \$ 50,000

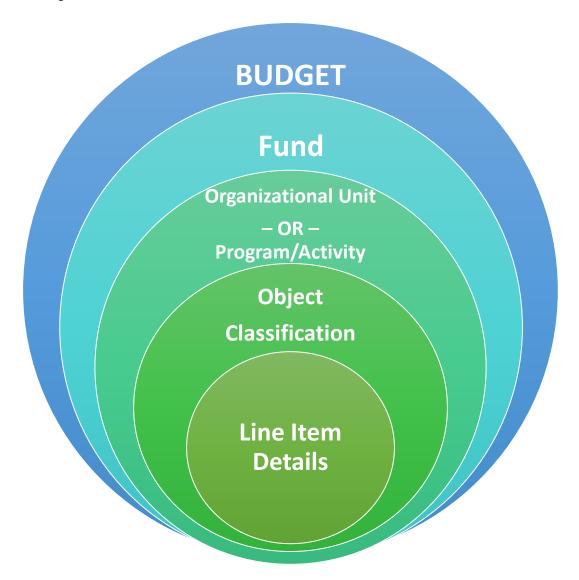
Divided by Collection Percent .958

Equals Tax Levy = \$53,236

Levy to Approve & Certify: \$53,236



Estimating Requirements





Estimating Personnel Services

Estimates of expenditures for personnel services must include for each organizational unit or activity the total budgeted cost of all officers and employees and the number of related full-time equivalent positions.

Current salaries/salary ranges not required to be in budget document but must be available upon request.

ORS 294.388(5)

Estimating Materials & Services

State of Oregon

CPI Projection

All Urban Consumers, West Region (All Items)

2022 3.0%

2023 2.1%

2024 2.1%

CPI-W West-Size A https://data.bls.gov/cgi-bin/srgate



Estimating Capital Outlay

Assets with an initial life exceeding one fiscal year, with a minimum value determined by governing board

Can be Allocated or Unallocated ORS 294.388(3)

Requirements Classification System			
Fund: General Fund			
Admin Svcs	Cap Outlay	Office Furn	
		Vehicles	
Public Safety	Multiple	Multiple	
Cap Outlay Unallocated	Cap Outlay	New City Hall	

Estimating Special Payments & Debt Service

Special Payments – includes payments of taxes, passthrough fees or charges, grants to other organizations, and other expenditure that do not fit in the other expenditure categories (Object classifications section of Local Budgeting Manual)

Debt service – estimates must include separate amounts for principal and interest for each bond issue in each fund.

ORS 294.388(6)

Estimating Contingencies

"The estimate for a fund may include an estimate for general operating contingencies". 294.388(7)

An operating contingency is for expenditures in "operating funds" that "cannot be foreseen and planned in the budget" and should be based on prior history or risk analysis. OAR 150-294-0430

There is no limit on how much can be budgeted as contingency.

No Contingencies in Debt Service Funds!

Estimating Reserved for Future Expenditures & Unappropriated Ending Fund Balance 150-294-0440

Reserved for Future Expenditures OAR 150-294-0350

- Can be budgeted in a Reserve Fund and is for funds "saved" for use in future fiscal years.
- Not included in appropriations, but can be appropriated using a supplemental budget if need arises.

Unappropriated Ending Fund Balance OAR 150-294-0440

- Set-aside for next year's working capital prior to receipt of revenues sufficient to meet expenditures.
- Cannot be spent during the year except in specified situations.

Budget Adoption: Statutory Appropriations

Fund

Organizational Unit Or Program #1 ...\$\$\$

Organizational Unit Or Program #2 ...\$\$\$

(Not allocated to Organizational Unit or Program)

Personnel services\$\$\$

Materials & services\$\$\$

Capital outlay\$\$\$

Debt Service\$\$\$

Special Payments\$\$\$

Interfund transfers\$\$\$

One amount for each organizational unit that is the total of:

- Personnel Services
- + Materials & Services
- + Capital outlay.

Object classifications not allocated to an Organizational Unit or Program

